

2022-2023 WRDSB Budget Overview Presented to the Board of Trustees

June 15, 2022

Introduction

- The development of the 2022-2023 budget has been based on the following key items:
 - Ministry funding and directives
 - Learning Recovery and Mental Health
 - The board's strategic priorities
 - Learning Recovery, Mental Health, Well-Being and Conditions for Learning
 - Our <u>operational goals</u>



Introduction

- Staff have prepared a budget that:
 - Focuses on the learning recovery and mental health, well-being, and conditions for learning needs of our students and staff
 - Leverages the additional funding provided by the Ministry of Education to support remote learning and learning recovery
 - Provides continuity and stability to the system
 - Complies with legislative and regulatory requirements



Agenda

- Budget Risks and Board Inputs
- Changes to Ministry Funding
 - GSN Changes
 - Targeted Ministry Investments (PPF)
- Revenue Changes
- Expenditure
- Budget Submissions and Questions received
- Next Steps





2022-2023 Budget Risks and Board Inputs

Key Budget Risks (Folio 4)

- Enrolment Risk (Pupils of the Board)
 - Impact on revenues, and operations (staffing)
- Inflation Risk
 - Increasing costs for supplies and services
- Labour Risk
 - Negotiations, labour action, recruitment and retention



Student Enrolment (Folios 4 & 12)

Enrolment - (ADE)	2021-22 Budget 2	2022-23 Budget	Variance	% Variance
Grades JK - SK	8,257	8,182	(75)	(0.90%)
Grades 1 - 3	13,309	13,465	156	1.17%
Grades 4 - 6	13,541	13,487	(54)	(0.40%)
Grades 7 - 8	9,237	9,214	(23)	(0.25%)
Elementary	44,343	44,348	4	0.01%
Secondary	20,335	20,070	(265)	(1.30%)
Total	64,678	64,418	(260)	(0.41%)



Inflation Risk (Folio 5)

- Inflation Risk
 - Increasing costs for supplies and services
 - Ministry increased non-staff portion of school operations allocation by 5.45%;
 - Ministry provided a 2.3% per cent cost update outside for other non-staff benchmarks within GSN.



Labour Risk (Folio 5)

- Labour Risk
 - Central bargaining process could impact local operations
 - Recruitment and retention (non-union, non-instructional)





2022-2023 Revenue Changes

GSN Grant Allocations

Funding for a Locally Managed System Student Transportation Grant School Board Administration & Governance Grant Debt Servicing Program Leadership Grant Rural and Northern Education Trustee Association Total	Millions \$ 18.7 18.1 4.7 1.0 0.1 0.1 \$42.7	Funding for Classrooms Pupil Foundation Grant Cost Adjustment & Qualifications and Experience Grant Continuing Education and Other Programs Grant Total	Millions \$ 369.1 77.2 1.8 \$448.1
Funding for Specific Education Priorities	Millions \$		
Special Education Grant	94.4		
Language Grant	22.6	Funding for Schools	Millions \$
COVID-19 Learning Recovery Fund	8.9	School Facility Operations	65.0
Learning Opportunities Grant	8.7	School Foundation Grant	46.7
Support for Students Funding	6.2	SchoolRenewal	10.3
Mental Health and Well-Being Grant	3.0	Temporary Accommodation	1.8
Indigenous Education Grant	2.3	Total	\$123.9
Community Use of Schools Allocation	0.9		
Total	\$146.9		



- School Operations Allocation
 - 5.45% non-salary benchmark increase to support higher costs for supplies and utilities to support ventilation
 - $\circ~$ ~\$1.2M in additional funding for 2022-23



- Broadband Network Operations
 - \$19.34 per pupil to support support network infrastructure and security to support digital learning.
 - ~\$1.2M in additional funding for 2022-23



- Local Special Education Priorities
 - Transfer from Priorities and Partnerships Funding into the GSN for 2022-23
 - Will support delivery of behavioural management system (BMS) training
 - ~\$362,640 in additional funding for 2022-23



- Student Mental Health Investments
 - Transfer from Priorities and Partnerships Funding into the GSN for 2022-23
 - Base amount of \$301,723 per school board; incremental per-pupil amount of \$6.67
 - ~\$731,239 in additional funding in 2022-23; total envelope is \$1.08M



- Learning Recovery and Renewal
 - Time limited (1 yr) funding within the GSN
 - Must support learning recovery, implementation of single-streaming in Grade 9, remote learning, special education or enhanced cleaning
 - $\circ~$ ~\$8.92M in funding in 2022-23



Learning Recovery and Renewal Funding	Budget FTE	Budget Cost	Funding Available
			\$8,922,865
Remote Learning Supports			
Principal, Elementary Remote Program	1.0		
Vice-Principal, Elementary Remote Program	1.0		
Secretary (E), Elementary Remote Program	1.0		
Secretary (C), Elementary Remote Program	1.0		
Remote Learning Teachers, Elementary	31.4		
Vice-Principal, Secondary Remote Program	2.0		
Secretary (F), Secondary Remote Program	1.0		
Secretary (C), Secondary Remote Program	1.4		
Remote Learning Teachers, Secondary	17.2		
	57.0	(\$6,064,787)	\$2,858,078



Learning Recovery and Renewal Funding	Budget FTE	Budget Cost	Funding Available
			\$8,922,865
In-Person Learning Supports			
MLL Support Teachers (E)	1.0		
English Literacy Development Resource Teacher (S)	1.0		
MLL Learning Support Teacher Sections (S)	1.7		
ESL Support	1.0		
	4.7	(\$474,565)	\$2,383,513



Learning Recovery and Renewal Funding	Budget FTE	Budget Cost	Funding Available
			\$8,922,865
System Supports			
Student Well-Being Advisors	6.0		
Re-engagement Consultant	1.0		
Social Workers	1.0		
Speech Language Pathologist	1.0		
Student Health and Safety Officer	1.0		
System Navigators	4.0		
De-streaming (Single Stream) Itinerant Staff	3.3		
Math Itinerant Teachers 7/8	3.0		
	20.3	(\$2,383,513)	\$0
TOTAL	82.0	(\$8,922,865)	\$8,922,865



- Supports for Students Funding
 - Outcome of 2019-20 central bargaining agreements
 - Intended to fund positions that support the learning needs of students (i.e., special education, mental health and well-being, language instruction, Indigenous education and STEM programming)
 - $\circ~$ ~\$6.2M in funding in 2022-23





2022-2023 Priorities and Partnerships Funding (PPF)

Priorities and Partnerships Funding (Folio 10-12)

Other Grants- Priorities and Partnerships Fund*	2021-22 Budget	2022-23 Budget	Variance
I. Regular PPF Grants			
Autism Additional Qualifications (AQ) Subsidy for Educators	13,300	-	(13,300)
Special Education AQ Subsidy for Educators	-	23,400	23,400
Human Rights and Equity Advisors	175,100	170,430	(4,670)
Math Strategy	1,196,000	1,196,000	-
Parents Reaching Out (PRO) Grant**	68,900	-	(68,900)
Well-Being and Mental Health Bundle**	77,400	-	(77,400)
Specialist High Skills Major	285,000	398,000	113,000
Learn and Work Bursary	28,000	22,000	(6,000)
Learning and Innovation Fund for Teachers**	63,000	-	(63,000)
Tutoring Supports	-	2,800,550	2,800,550
Entrepreneurship Education Pilot Projects	-	30,000	30,000
Health Resources, Training and Supports	-	32,200	32,200
Keeping Students In School	-	58,300	58,300
Skilled Trades Bursary	-	19,000	19,000
Destreaming (Single Stream) Implementation Supports	-	69,300	69,300
Summer Learning for Students with Special Education Needs	-	220,100	220,100
Early Intervention in Math for Students with Special Education Needs	-	114,000	114,000
Sub-total Regular PPF Grants	\$1,906,700	\$5,153,280	\$3,246,580



Priorities and Partnerships Funding- Tutoring

- 50% of the allocation to be spent by August 31, 2022
- Program implementation must begin no later than the first week of April 2022:
 - Average group size of 5 students
 - Smaller group sizes appropriate based on student need
 - Multiple options to be offered (i.e., before and after school, during the school day, on weekends, and during the summer)
 - Prioritize math and literacy, other foundational skills
 - Programs may be offered in collaboration with community partners

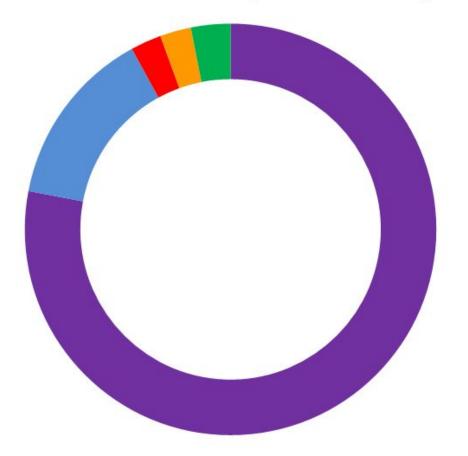




2022-2023 Expenditures

Key Expenditure Areas (Folio 13-16)

Expenditures by Category



- Intructional Expenditures Classrooms/ Schools/ Cont Ed (\$649.1M)
- School Operations Expenditures (\$116.9M)
- Transportation Expenditures (\$20.2M)
- Central Administration & Governance Expenditures (\$20.3M)
- Other (\$25.8M)



Expenditures- Key Changes (Folio 13-16)

- Instruction (Classroom and Administration)
 - \$13.7M increase
- Administration and Governance
 - \$767,400 increase
- Student Transportation
 - \$657,136 decrease



Other Staffing Supports (Folio 15)

2022-23 Staffing Additions		
	FTE	<u>\$</u>
Instructional Supports		A 60
Secondary Consultant (Single-Streaming)	1.0	\$125,210
Single-Streaming Itinerant Staff	3.4	366,866
SHSM Success Leads	5.5	604,120
SHSM Analyst	1.0	90,600
Math Itinerant Teachers 7/8	5.0	542,650
Indigenous Land Based Educator	1.0	96,190
Indigenous Social Worker	1.0	114,140
Equity Learning Consultant	1.0	125,210
Indigenous Learning Consultant	1.0	125,210
Safe and Healthy Schools Consultant	1.0	124,710
Welcome Centre Secretary	1.0	73,300
Mental Health Consultant	2.0	249,400
IEHR System Navigator	1.0	111,800
Total	24.9	\$2,749,406





Budget Submissions and Questions

Budget Questions

- Supports for staff well-being
 - Strategic Plan
 - Stakeholder voices highlighted staff well-being
 - Will be a part of the upcoming plan
- Supports for Student well-being have a positive impact on staff well-being
 - Additional staffing resources contained in the budget
 - Enhanced Employee and Family Assistance Plan
 - Professional Development and Leadership Development
 - Safe, caring, inclusive school environments

Budget Questions

- Experiential Learning Envelope \$1.68 M
 - Specialist High Skills Major \$898,330
 - Support students by focusing their learning on a particular economic sector, and a potential future career
 - Experiential Learning Allocation \$226,084
 - Supports for students to participate in learning experiences connected to a community or economic sector that can be applied to various aspects of their lives, including education and career/life planning
 - Outdoor Education Allocation \$553,000
 - Provide students with learning experiences in the outdoors



Next Steps

Next Steps

June 8, 2022	 2021-22 Interim Financial Report and Forecast (Quarter 3) 2022-2023 GSN Overview
June 13, 2022	 Release 2022-2023 Budget Report Response to Trustee Questions from June 8, 2022
June 15, 2022	 Budget Delegations 2022-2023 Budget Report (Continued) Response to Trustee Questions from June 13, 2022
June 20, 2022	 2022-2023 Budget Report (As required) Response to Trustee Questions from June 15, 2022 (As required)



Summary

The 2022-23 budget:

- Focuses on the learning recovery and mental health, well-being, and conditions for learning needs of our students and staff
- Leverages the additional funding provided by the Ministry of Education to support remote learning and learning recovery
- Provides continuity and stability to the system
- Complies the legislative and regulatory requirements



Recommendation (Folio 1)

That the Waterloo Region District School Board (Board) approve the budget as presented in this report—with revenues of \$840,865,829 and expenses of \$832,304,221 with the difference of \$8,560,808 attributed as follows...





Thank you

Ministry Communications

- Memorandum 2022 B02: <u>Learning Recovery Action Plan</u>
- Memorandum 2022 B03: <u>2022-23 Grants for Student Needs funding (GSN)</u>
- OPSBA's Initial Review of the Grants for Student Needs (Appendix A)
- Memorandum 2022 B04: Capital funding for the 2022-23 school year
- Memorandum 2022: B05: <u>2022-23 Priorities and Partnerships Funding (PPF)</u>
 - Appendix A <u>2022-23 Priorities and Partnerships Funding allocations</u>
- Memorandum 2022 SB04: <u>Student transportation Grants for Student Needs</u> 2022-23
- Memorandum 2022 SB08: <u>Special Education Grant changes for 2022-23</u>
- Memorandum 2022 SB11: <u>2022-23 Student Mental Well-Being allocation</u>
- <u>Technical Paper 2022-23</u>
- 2022-23 Education Funding: A Guide to the Special Education Grant
- Special Education Funding Guidelines: <u>Special Equipment Amount (SEA), 2022-23</u>
- Special Education Funding Guidelines: <u>Special Incidence Portion (SIP), 2022-23</u>