

Budget Overview

Presented to the Board of Trustees

#### Introduction

- The development of the 2021-2022 budget has been based on the following key items:
  - Ministry funding and directives
  - The board's <u>strategic priorities</u>
  - Our <u>operational goals</u>
  - Human Rights & Equity

#### Introduction

- Staff have prepared a budget that:
  - Focuses on the varied needs of our students and staff as we return to in person learning in September 2021
  - Leverages the additional funding provided by the Ministry of Education to support remote learning
  - Provides continuity and stability to the system
  - Complies with the legislative and regulatory requirements

#### **Agenda**

- Budget Risks and Board Inputs
  Changes to Ministry Funding
- - COVID Related Supports for September 2021
  - GSN Changes

- Expenditure Items
  Ministry Investments (non-Covid)
  Budget Submissions and Questions received
  Next Steps



# 2021-2022 Budget Risks and Board Inputs

## Key Budget Risks (Folio 14) & Board Inputs (Folio 21)

- Downside Enrolment Risk (Pupils of the Board)
- International Student Enrolment
- English as a Second Language/English Literacy Development (ESL/ELD)
- Short-term Supply Costs
- Extended Day Revenue

#### **Student Enrolment (Pupils of the Board) (Folio 21)**

Enrolment - (ADE)	2021-22 Budget	2020-21 Budget	Variance	% Variance
Grades JK - SK	8,257	8,584	(327)	-3.81%
Grades 1 - 3	13,309	13,439	(130)	-0.97%
Grades 4 - 6	13,541	13,791	(250)	-1.81%
Grades 7 - 8	9,237	9,464	(228)	-2.41%
Elementary	44,343	45,279	(936)	-2.07%
Secondary	20,308	19,641	667	3.40%
Total	64,651	64,919	(269)	-0.41%



#### **Student Enrolment (Folio 21)**

School Year	JK	SK	1	2	3	4	5	6	7	8
2020-21 (Oct 31)	3624	4252	4423	4312	4443	4430	4546	4598	4564	4830
2021-22		3624	4252	4423	4312	4443	4430	4546	4598	4564
Change without Migration		(628)	(171)	111	(131)	13	(116)	(52)	34	(266)

#### **International Student Enrolment (Folio 21)**

	2021-22 Budget	2020-21 Budget	Variance	% Variance
Elementary Fee-Paying Students	0	11	(11)	-100.00%
Secondary Fee-Paying Students	35	68	(33)	-48.53%
Total	35	79	(44)	-55.70%
Elementary Fee-Paying Revenue	\$0	\$180,400	(\$180,400)	-100.00%
Secondary Fee-Paying Revenue	\$616,000	\$1,190,000	(\$574,000)	-48.24%
Total	\$616,000	\$1,370,400	(\$754,400)	-55.05%



## English as a Second Language/English Literacy Development (ESL/ELD) Allocation

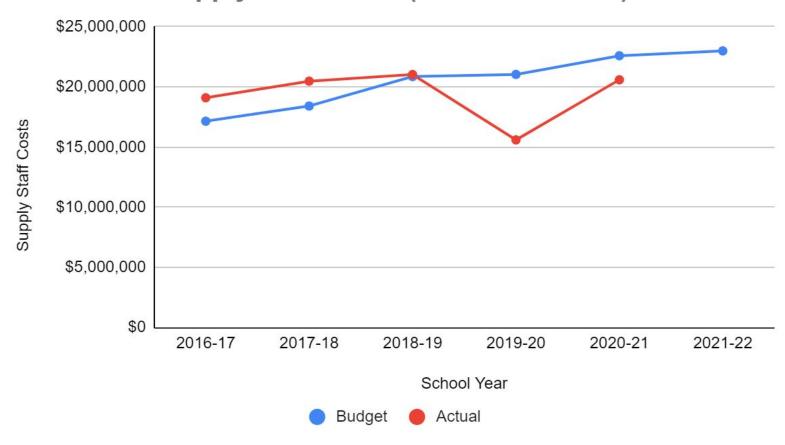
DATE OF ENTRY INTO CANADA					
2020-21 Budget	2019-20	2018-19	2017-18	2016-17	Total
Elementary	775	859	748	716	3,098
Secondary	287	279	289	235	1,090
Total	1,062	1,138	1,037	951	4,188
Funding in 2020-21	\$4,411,548	\$4,018,164	\$2,153,849	\$987,614	\$11,571,175
	DATE OF ENTRY	INTO CANADA			
2021-22 Budget	2020-21	2019-20	2018-19	2017-18	Total
Elementary	359	464	752	737	2,312
Secondary	174	180	279	289	922
Total	533	644	1,031	1,026	3,234
Funding in 2021-22	\$2,232,204	\$2,292,511	\$2,158,914	\$1,074,222	\$7,757,851
Year-over-Year Funding Change	-\$2,179,344	-\$1,725,653	\$5,065	\$86,609	-\$3,813,324
ESL-ELD Recent Immigrant Supplement					\$3,497,190

<sup>\*</sup>ESL/ELD Recent Immigrant Supplement is an estimated amount; it will be confirmed once enrolment reporting for 2020-21 and 2021-22 have been completed through OnSIS.



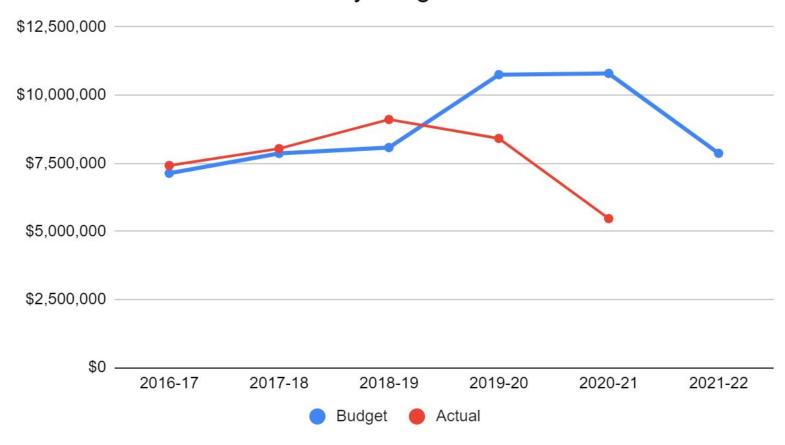
#### **Short-Term Supply Costs**

#### **Supply Staff Costs (Historical Trend)**



#### **Extended Day Revenue (Folio 16)**

#### Extended Day Program Revenue







# 2021-2022 Ministry of Education Funding Changes

#### **COVID Related Supports (Folio 17)**

- Subject to the Half Year Rule, the following supports have been made available:
  - Additional Staffing \$8.9 M
  - School Operations Supports \$863 K
  - Transportation \$1.16 M
  - Special Education Supports \$372 K
  - Mental Health Supports \$500 K
- Re-engaging Students and Reading Assessment Supports \$610 K
   (Half Year Rule does not apply)



#### Half Year Rule (Folio 17)

As per the Memo 2021:B07, Planning for the 2021-22 School Year: "At this time, school boards are expected to budget for approximately half of the above resources to support the first half of the school year, including access to one per cent from their reserves.... The ministry will confirm the use of the remaining resources, if needed for the second half of the year, in the Fall, pending vaccine distribution across the province and public health advice" (P3).



#### **COVID - Additional Staffing Support (Folio 17)**

- \$4.46 M to support remote learning, enhanced cleaning procedures, and staff wellness:
  - 3.0 FTE Principals/Vice-Principals
  - 3.0 FTE Secretaries
  - 2.0 FTE Wellness support staff
  - 1.0 FTE Communication Officer
  - 19.0 FTE Teachers
  - 26.0 FTE Custodial Support



#### **COVID - Special Education and Mental Health (Folio 18)**

- \$186 K for 2.0 FTE Behavioural Management System Trainers
  - Support transition back to school of complex learners
  - Provide ongoing staff development and support
- \$250 K for:
  - 1.0 FTE System Navigator Engage and support African, Black,
     Carribean families in addressing equitable access to opportunities and outcomes
  - 0.2 FTE Speech Pathologist build teacher capacity in developing trauma informed learning environments
  - 1.0 FTE Consultant



#### **COVID - Additional School Operations Supports (Folio 18)**

- \$431 K to support school operations through the coordination of COVID case conferences and the direction and training of custodial staff:
  - 1.0 FTE Student Health and Safety Officer
  - 1.0 FTE Staff Health and Safety Officer
  - 1.0 FTE Senior Facility Services Manager

## COVID - Re-engaging Students and Reading Assessment Supports (Folio 19)

- \$610 K to support students as they re-engage in their learning.
   Details of this funding are forthcoming.
  - 1.0 FTE Consultant Elementary
  - 3.0 FTE Itinerant Teachers Elementary
  - 1.0 FTE Speech and Language Pathologist



#### Additional Revenue Changes (Folio 20)

- English as a Second Language/English Literacy Development
- Technology
- Mental Health
- Pupil Foundation
- Specialty High-Skills Major
- After School Skills Development

#### 2021-22 GSN Funding

Funding for Classrooms	Millions \$
Pupil Foundation Grant	366.2
Cost Adjustment & Qualifications and Experience Grant	75.2
Continuing Education and Other Programs Grant	2.3
Total	443.7

\$745.8 M

Funding for Schools	Millions \$
School Facility Operations	63.9
School Foundation Grant	45.6
School Renewal	10.3
COVID Infrastructure Stream (Operating)	3.0
Temporary Accommodation	1.8
Total	124.5

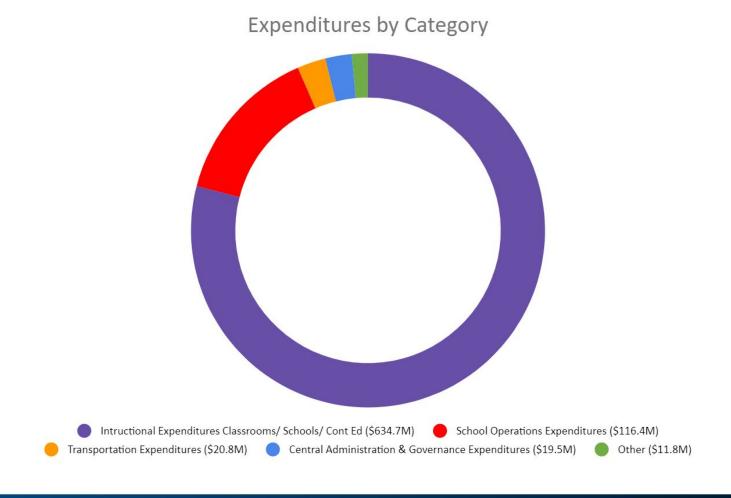
Funding for Specific Education Priorities	Millions \$
Special Education Grant	92.8
Language Grant	22.2
Learning Opportunities Grant	8.4
Support for Students Fund	6.1
Mental Health and Well-Being Grant	2.1
Indigenous Education Grant	1.9
Community Use of Schools Allocation	0.9
Total	134.2

Funding for a Locally Managed System	Millions \$
Student Transportation Grant	18.8
School Board Administration & Governance Grant	17.7
Debt Servicing	5.3
Program Leadership Grant	1.0
Declining Enrolment	0.3
Rural and Northern Education	0.1
Trustee Association	0.1
Total	49.4



## 2021-2022 Expenditures

#### **Key Expenditure Areas (Folio 22/34)**







### 2021-2022 Ministry Investments (Non-COVID)

#### **Targeted Ministry Investments (Folio 24/32)**

- Targeted Ministry investments to support the achievement of key Government priorities that align with its vision for Education in Ontario.
- WRDSB will receive the following funding for 2021/22 (in millions):

0	Math Strategy	\$1.196	
0	Specialist High Skills Majors Expansion	\$0.285	
0	Human Rights and Equity Advisors	\$0.175	
0	Well-Being and Mental Health Bundle	\$0.077	
0	Parents Reaching Out Grants	\$0.068	
0	Learning and Innovation Fund for Teachers	\$0.063	
0	Learn and Work Bursary	\$0.028	
0	Educators Autism Additional Qualification Subsidy	<u>\$0.013</u>	
0	Total	\$1.907	





## Budget Submissions and Questions

#### **Budget Submissions**

- Several members of the WRDSB community made a submission regarding Indigenous education, professional development for staff, and Indigenous cultures
- The IEHR Department is in receipt of these submissions and is appreciative of the support and suggested actions.
  - The WRDSB is committed to the work of Indigenous Education, creating a culture that is grounded in Human Rights and addressing the equity of access to opportunities and outcomes, particularly for those that are underserved.
  - Members of the IEHR team will review the suggested strategies and integrate them where appropriate.
  - It should be noted that the Equity and Indigenous Action Plan addresses a number of these suggestions.



### **Next Steps**

#### **Next Steps**

June 14, 2021	<ul> <li>Overview of the 2021-22 Grants for Students Needs and presentation of the Quarter 3 Interim Financial Report</li> </ul>
June 16, 2021	<ul> <li>Budget Delegations</li> <li>Budget Discussions</li> <li>School Renewal and School Condition Improvement</li> <li>Presentation of the Budget Report</li> </ul>
June 21, 2021	Additional budget discussions as required
June 23, 2021	Additional budget discussions as required

#### **Summary**

- There are a number of risks associated with the 2021-2022 budget.
- Further enveloping of the Grants for Students Needs reduces the flexibility school boards have to spend these funds.
- The Ministry has provided additional funding to support the WRDSB as it re-opens to in person learning in September 2021. These resources are subject to the Half Year Rule.
- Staff have provided a compliant budget that will support our staff and students as we resume in person learning in September 2021.

#### **Recommendation (Folio 13)**

That the Waterloo Region District School Board (Board) approve the budget as presented in this report—with revenues of \$811,434,116 and expenses of \$803,209,685 with the difference of \$8,224,431 attributed as follows:



### Thank you

#### **Ministry Communications**

- Memorandum 2021 B07: Planning for the 2021-2022 School Year
- Memorandum 2021 B08: <u>2021-22 Grants for Student Needs Funding (GSN)</u>
- Memorandum 2021 B09: Capital Funding for the 2021-22 School Year
- Memorandum 2021 B10: <u>2021-22 Priorities and Partnership Fund</u>
  - Appendix A <u>2021-22 Priorities and Partnerships Funding Allocations</u>
- Memorandum 2021 SB06: <u>Special Education Grant and Mental Health Funding</u> <u>Changes for 2021-22</u>
- Memorandum 2021 SB07: <u>Student Transportation Grants for Student Needs</u> 2021-22
- Technical Paper 2021-22
- 2021-22 Education Funding: A Guide to the Special Education Grant
- Special Education Funding Guidelines: <u>Special Equipment Amount (SEA), 2021-22</u>
- Special Education Funding Guidelines: Special Incidence Portion (SIP), 2021-22