

Report to Special Committee of the Whole June 21, 2010



**Waterloo Region
District School Board**



Director of Education

SUBJECT: **RECOMMENDATIONS RESULTING FROM THE EAST KITCHENER-WATERLOO ELEMENTARY SCHOOLS PUPIL ACCOMMODATION REVIEW**

ORIGINATOR: This report was prepared by Marilyn Marklevitz, Executive Superintendent of Business and Financial Services and Treasurer, Ian Gaudet, Controller of Facility Services, Marion Jarrell, Controller of Financial Services, Chris Smith, Manager of Planning, Nathan Hercanuck, Senior Planner and Lauren Manske, Planner, in consultation with the Executive Committee.

PURPOSE:

To seek approval for recommendations resulting from the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review, including boundary changes, approval for an addition to Lexington Public School and approval in principal, the construction of a new Junior Kindergarten to Grade 6 school located at 410 Falconridge Drive, Kitchener.

BACKGROUND:

On June 22, 2009, the Board initiated a pupil accommodation review of the elementary schools in the East Kitchener-Waterloo area of the board, which includes Lexington and Margaret Avenue Public Schools and the Margaret Avenue P.S. feeder schools of Bridgeport, Elizabeth Ziegler, King Edward, Prueter and Suddaby Public Schools (refer to Appendix A, Figure 1). This review was titled the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review.

An accommodation review is a formal process that may result in school closure and consolidation, school construction and renovations and boundary and program changes in a defined area within the Board's jurisdiction. The East Kitchener-Waterloo area was identified for an accommodation review both as a result of the Northeast Waterloo Elementary Schools Boundary Study in 2008/2009, and in the Board's capital planning process because of the need to address the temporary nature of Lexington P.S.

Since this accommodation review was approved prior the Ministry of Education's release of Memo 2009:B7 Revised *Pupil Accommodation Review Guideline*, dated June 26, 2009, this review operated in accordance with Board Policy 4000, revised May 2007, and in compliance with the Ontario Ministry of Education's *Pupil Accommodation Review Guidelines*, published October 31, 2006.

In accordance with Board Policy 4000, the Board directed the establishment of an Accommodation Review Committee (ARC) to carry out the accommodation review. The East Kitchener-Waterloo ARC has completed its investigations and deliberations and formally submitted its School Valuation Report on April 22, 2010. Upon receipt of the ARC's report, staff have reviewed the recommendations and rationale and are now presenting their proposals and recommendations in response to the work carried out by the ARC.

Board Policy 4000 requires that there must be no fewer than sixty days notice prior to the meeting where trustees will vote on the recommendations. School holidays such as the summer vacation must not be considered part of the 60 day period; therefore, the board will have met this criterion by consideration of the recommendations at this time.

STATUS:

The East Kitchener-Waterloo ARC, as submitted on April 22, 2010, chose a variation of Scenario 1 as their preferred accommodation solution.

In summary, Scenario 1 contains the following proposals:

- Replacement of the porta-pack classroom structure with permanent classrooms, and upgrades to the demountable gymnasium at Lexington Public School

- Construction of a Junior Kindergarten to Grade 6 school, of approximately 325 pupil place capacity, on the vacant Board site located at 410 Falconridge Drive, Kitchener
- Changes to boundaries for Bridgeport Public School, Lexington Public School, Margaret Avenue Public School, and the proposed new school, to implement the scenario
- Further review of senior elementary (Grades 7 and 8) facilities
- Consideration of student transitions where changes are proposed

The staff recommendations differ from the ARC recommendations in implementation and timing, but otherwise parallel the findings and strategic direction of the ARC.

The East Kitchener-Waterloo ARC's School Valuation Report and Recommendations are attached as Appendix A.

Existing Situation

The focus of the East Kitchener-Waterloo review has been on Lexington P.S. and Margaret Avenue P.S., but has also included the feeder schools of Margaret Avenue P.S.; therefore, the review area includes six Junior Kindergarten to Grade 6 schools (Bridgeport P.S., Elizabeth Ziegler P.S., King Edward P.S., Lexington P.S., Prueter P.S. and Suddaby P.S.) and one senior elementary, or Grade 7 and 8 school (Margaret Avenue P.S.). Currently there are area congregated Special Education (Spec. Ed.) classes located at Elizabeth Ziegler P.S., King Edward P.S., Margaret Avenue P.S. and Prueter P.S., and partial French Immersion classes offered at Elizabeth Ziegler P.S. and Suddaby P.S.

Table 1 is a summary of the current enrolment and program offerings at the schools in the review area.

TABLE 1: East Kitchener-Waterloo Enrolment and Program Offerings 2009/2010

School	OTG	Full-Time Equivalent Enrolment*	Total Enrolment*	JK-6	7-8	Spec. Ed.	French Immersion
Bridgeport P.S.	471	361.5	418	●			
Elizabeth Ziegler P.S.	419	258.5	294	●		●	● (1-3)
King Edward P.S.	357	357	323	●		●	
Lexington P.S.	55	327.5	384	●			
Margaret Avenue P.S.	435	356	356		●	●	
Prueter P.S.	346	201	222	●		●	
Suddaby P.S.	493	380	428	●			● (1-6)

*As of October 31, 2009

Bridgeport P.S. has recently undergone construction of an addition and interior renovations as a result of a Primary Class Size (PCS) grant from the Ministry. Since the construction included additional Kindergarten classrooms, Bridgeport P.S. will be a year one site for the Early Learning Kindergarten Program (ELKP) this September 2010. Even with the addition, the Bridgeport P.S. facility will be unable to accommodate the projected future growth in its current boundary. Development in the Bridgeport North community is expected to include upwards of an additional 825 residential units, to be constructed within the next 2-10 years.

Elizabeth Ziegler P.S. has struggled with enrolment highs and lows over the past several years as it has acted as a holding facility for new development areas until new facilities could be built to accommodate those students in their community. The school continues to serve its core population of just over 270 students, and also houses several congregated Special Education programs, including the Gifted/Enrichment, Developmental Education, Behaviour and Life Skills classes/programs. The facility is multi-storey and the original structure was built in 1931. It sits on a large 9.95 acre site in the Waterloo City core.

King Edward P.S. is also a year one site for ELKP this September 2010. This multi-level facility was built in 1905 and occupies a compact 3.92 acre site (the field portion of this site is across Walter Street). This year, King Edward P.S. houses the congregated ABLE class; however, this class will be moving to Forest Hill P.S. in September 2010. The school will continue to house a congregated Primary Assessment Partnership Program.

The original Lexington P.S. was closed on June 30, 1984 and students transferred to Bridgeport P.S. The school was 'mothballed' in 1984 in case the site was needed in the future. In 1993, it was re-opened and two 6 classroom portapack wings and a demountable gymnasium structure were added to the original structure. Additional lands were acquired by the Board to extend the Lexington P.S. property to 6.37 acres. The original building underwent a major renovation prior to re-opening with most components being upgraded, including the roof, windows, wall, ceiling and floor finishes, exterior and interior doors, washroom partitions and millwork. When the school re-opened, it was projected to be viable for 10 to 15 years. It was anticipated that as the population in the area matured, there would be

a reduction in the need for permanent student spaces; however, several Ministry initiatives have kept this and surrounding facilities well utilized.

Lexington P.S. is completing its 17th school year, and there is some concern about the remaining lifespan of the temporary classrooms and gymnasium. Trow Associates Inc. completed a Building Condition Assessment Report in April 2009 and concluded that the school appears to be in reasonably good condition, and with appropriate maintenance would continue to be for another 5 years from the date of their report, before major capital improvements will be required.

Lexington P.S. has a unique partnership with the Butterfly Learning Centre. This partnership provides an integrated Kindergarten and child care program. The future of this partnership is currently unknown due to the potential implications ELKP may have on child care facilities.

Margaret Avenue P.S. is a multi-storey facility with original construction that began in 1894, and has had 6 subsequent additions (in 1904, 1926, 1957, 1963, 1967 and 1985). The school sits on a below-average site size of 4.46 acres. As with most senior elementary facilities, this school has a substantial boundary, taking in students from six feeder schools. Due to its large boundary, approximately half of the students in attendance are transported here (under the transportation policy in effect until June 2010). Margaret Avenue P.S. accommodates a congregated Life Skills class.

Prueter P.S. is the smallest school organization in the review area, with just over 200 full-time equivalent students. The majority of the original 1952 facility sits on one level, but four of the classrooms are on the lower level of a 2 storey addition constructed in 1955. The site size is average at 7.12 acres. This facility also houses a congregated Learning Disabilities Program and Life Skills classes.

Suddaby P.S. is the oldest facility in the review area. The original portion of this multi-level building was constructed in 1857. It is one of the only core area schools that has experienced an increase in enrolment over the past several years. Since it is very central to the population it serves, the majority of students here walk to school. This facility also has many uses. The lower level was renovated in 1999 to accommodate the McQuarrie Enrichment Centre (Board operated), as well as the Moppet Parent Participating Preschool. A Victorian classroom museum is set up in the upper level of the school, and several other partners, including the Learning Disabilities Association of KW utilize space in the building. The Suddaby P.S. property is below average size at 3.42 acres.

In April 2001, the Board purchased a 5.0 acre property at 410 Falconridge Drive, Kitchener in the River Ridge/Kiwanis Park (Bridgeport North) neighbourhood. At the time, the Board's Long-range Plan for the Accommodation of Students in Waterloo Region identified a school to be constructed in Bridgeport North to open in September of 2016. This site was also considered then to be a contingency site for Lexington P.S. should the development not reach the necessary threshold for a school, and as the maturing neighbourhood of Lexington produced fewer students.

Status quo enrolment projections are shown on Table 2 below.

TABLE 2: East Kitchener-Waterloo Projected Total Enrolment (2010-2019)

School	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Bridgeport P.S.	448	481	551	618	682	720	737	732	722	713
Elizabeth Ziegler P.S.	314	332	354	360	361	351	344	335	329	330
King Edward P.S.	327	322	338	341	336	337	336	331	323	321
Lexington P.S.	384	397	258	263	266	265	267	272	278	284
Margaret Avenue P.S.	333	332	348	367	385	377	372	382	403	400
Prueter P.S.	209	210	210	212	217	219	231	234	237	236
Suddaby P.S.	426	423	405	414	404	412	415	420	416	420

Throughout its deliberations, the ARC considered several accommodation options and presented seven of these options to the public for feedback. The three front-runners, Scenarios 1, 2 and 10 were considered in greater detail. Staff support the preferred Scenario 1, which provides neighbourhood-level schools up to Grade 6, and allows for future strategic planning for Grade 7 and 8 programming; however, staff believe that it would be strategic to move towards Scenario 2, or a variation of Scenario 2 in the future.

East Kitchener-Waterloo ARC Preferred Accommodation Scenario 1

This scenario would see Lexington P.S. become a permanent structure.

Lexington P.S. would take in some of Bridgeport P.S.'s boundary on the east side of University Avenue East, namely Maverick Street and Lexington Crescent (refer to Appendix A, Figure 2). Due to parental concerns over crossing major roads, namely University Avenue East, it is suggested that if the municipality cannot ensure a safe crossing for students, it be considered as a hazard and transportation provided.

This scenario would also see the construction of a new Junior Kindergarten to Grade 6 school on the vacant Board site located at 410 Falconridge Drive, Kitchener.

The boundary for the new school would be carved out of Bridgeport P.S.'s boundary, and include students in Bridgeport North (refer to Appendix A, Figure 3). Due to current safety hazards (sidewalks do not exist) some students in the boundary may initially require busing to the new school under this option. As the municipality completes the pedestrian infrastructure in that area, transportation would be provided in accordance with the WRDSB Student Transportation eligibility policy.

One of the concerns that came up through public consultation was the division of feeder schools to senior elementary facilities after Grade 6. In this review, there are three schools with split feeds, Elizabeth Ziegler P.S. (to Margaret Avenue P.S. and MacGregor P.S.), King Edward P.S. (to Margaret Avenue P.S. and Courtland Avenue P.S.) and Suddaby (to Margaret Avenue P.S., Courtland Avenue P.S., and Stanley Park P.S. for French Immersion). To eliminate one of these split feed situations, Scenario 1 would see all of the students in the Elizabeth Ziegler P.S. boundary attend MacGregor P.S. for Grades 7 and 8 (see Appendix A, Figure 4).

Enrolment projections for this scenario are shown on Table 3 below.

TABLE 3: East Kitchener-Waterloo Projected Total Enrolment Under Scenario 1 (2010-2019)

School	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Bridgeport P.S.	448	481	499	559	334	336	338	331	327	324
Elizabeth Ziegler P.S.	314	332	354	360	361	351	344	335	329	330
King Edward P.S.	327	332	338	341	336	337	336	331	323	321
Lexington P.S.	384	397	321	322	327	328	331	333	335	339
Margaret Avenue P.S.	321	307	313	351	369	362	354	361	380	378
Prueter P.S.	209	210	210	212	217	219	231	234	237	236
Suddaby P.S.	426	423	405	141	404	412	415	420	416	420
410 Falconridge Dr.	-	-	-	-	287	321	335	340	338	334

The ARC recognized that there were further implications on boundaries and enrolment at surrounding senior elementary facilities due to split feeds at King Edward P.S. and Suddaby P.S. therefore the ARC recommends that an accommodation review of these facilities be completed.

Discussion and Conclusion

Using the review objectives, staff is in agreement with the selection of Scenario 1 for student accommodation within the East Kitchener-Waterloo community.

Although this results in the construction/renovation of one school in the near future and a second in a few years from now, while leaving a few facilities under capacity overall, it provides greater opportunity to fit enrolment to capacity now and in the future, and serve local neighbourhoods with schools students can walk to.

While appreciative of the strong support for the implementation/construction of a Junior Kindergarten to Grade 8 facility within the Lexington and Bridgeport North communities (Scenarios 2 and 10), staff does not support it for the following reasons:

- Removing approximately 50% of Margaret Avenue P.S.'s population without replacing them with students from another school, would greatly affect programming for students at that school
- Senior elementary (Grade 7 and 8) facilities would need to be replicated at another facility in the review area if Margaret Avenue P.S. were to close, adding additional construction costs
- Enrolment at surrounding senior elementary facilities is either in decline or under pressure, and needs to be looked at more closely
- Planning for this in the future is an option

As a result, staff are recommending Scenario 1 for student accommodation in the East Kitchener-Waterloo review area. Of most significance, staff feel Scenario 1 is more strategic for the Board in the long-term which balances enrolment and provides a 'walk-in' option for Junior Kindergarten to Grade 6 students in a larger proportion of the review area.

Implementation and Timing

It is anticipated that construction of the addition on Lexington P.S. could be completed by September 2012, pending Ministry approval by August 2010. A boundary change between Lexington P.S. and Sandowne P.S. is scheduled to take place for September 2012. In order to offset the enrolment pressure at Bridgeport P.S. and the decline at Lexington P.S. it is recommended that the boundary change between Bridgeport P.S. and Lexington P.S. (see Appendix A, Figure 2) occur in September 2012, to coincide with the approved change for Sandowne P.S. and Lexington P.S. It is recommended that this boundary change occur for September 2012 regardless of any delay in completion of this project. Staff believe that construction at Lexington P.S. can safely take place while students remain on site.

Staff agree with the ARC that an accommodation review of the senior elementary school facilities and program in the vicinity of the East Kitchener-Waterloo review area be completed; however, timing of this review may depend on other priorities and staff time. Staff further suggest that the outcome of the senior school review directly impacts the scope and possibly the timing of the proposed new facility at 410 Falconridge Drive. Therefore, staff is recommending that the 410 Falconridge Drive facility be approved in principal as a Junior Kindergarten to Grade 6 facility; to be considered for construction based on continued residential development and resulting enrolment.

The first, or Junior Kindergarten to Grade 6 phase, should be designed to incorporate the ability to increase the capacity and includes programming space/facilities for the senior (Grades 7 and 8) elementary program. Based on the outcomes of the recommended pupil accommodation review, it may be that the 410 Falconridge Drive facility is designed and built as a Junior Kindergarten to Grade 8 school from the outset.

Since the proposed boundary change between Margaret Avenue P.S. and MacGregor P.S. affects so few students, it is recommended that this change take place for September 2011. To minimize student transitions, it is recommended that the Board allow any student living in the affected area who is already attending Margaret Avenue P.S. be allowed to finish out there for Grade 8. In other words, In September 2011 students starting Grade 7 in the affected area would attend MacGregor P.S.; however, students entering Grade 8 would have the choice to remain at Margaret Avenue P.S.

As it is clear there will be surplus capacity at remaining facilities, staff can assure the Board that these spaces will not go unutilized. Staff will work with Learning Services, Special Education and community partners to develop partnership agreements where it is anticipated space will be unutilized by the school for a period of time.

COMMUNICATIONS:

Throughout the review, there were four public meetings held to inform the broader community and to receive input regarding the accommodation options. The dates and minutes of those meetings were posted on the East Kitchener-Waterloo Elementary Schools' Pupil Accommodation Review section on the Board's website, and were available in hard copy at each of the schools in the review area. The meetings were publicized through advertisements in the local papers, flyers sent home to every student and on signs in front of the schools.

In addition to ARC and Public Meetings, staff received comments and suggestions via electronic correspondence (Board's *boundaryfeedback@wrdsb.on.ca* address), written correspondence and telephone conversations.

Following decisions on the accommodation of students in the East Kitchener-Waterloo community, a newsletter with the information, including a map, will be prepared for distribution to the existing school communities, as well as posted on the Board's website.

A transition committee will be sought through school councils, consisting of community members and school administrators, to develop a plan to ensure a smooth transition for affected students and families.

New facilities and additions will be reported to the Ministry of Education and Board personnel as appropriate.

FINANCIAL IMPLICATIONS:

Capital construction costs required to implement this solution would need to be covered by the Ministry of Education. As of the date of this report, there has been no confirmation from the Ministry regarding the new funding model for capital construction; therefore, there is some uncertainty how the proposed projects will be funded, or when that funding will become available.

The estimated cost of construction at Lexington P.S. is approximately \$4.2M. A portion of this estimated cost would include the construction of a permanent classroom wing, and improvements to the gymnasium.

The estimated cost of construction for the new JK-6 school on 410 Falconridge Drive, Kitchener site at this time is approximately \$7.7M. Approval in principal of this project does not require any capital expenditures at this time, as project construction approval and timing would be dealt with in the future.

A Facility Space Template will need to be submitted to the Ministry prior to retaining an architect for the Lexington P.S. project.

Facility upgrades at the remaining schools, would be from capital maintenance funding. Specific deficiencies will be referred to the Elementary Accommodation Committee for assessment, project scope and prioritization with board needs.

The reconstruction of Lexington P.S., the minor boundary changes and in effect, status quo boundaries, until the proposed pupil accommodation review of the senior elementary schools, has a minimal impact on current transportation. With the changes in the Board's transportation distance eligibility policy, effective September 2010, there will be more students transported in the review area overall.

Should a new facility serving the Lexington, Bridgeport and Bridgeport North areas include Grades 7 and 8 programming, there will be a reduction in the transportation of senior students, as well as many of the Junior Kindergarten to Grade 6 students presently transported to Bridgeport P.S.

SYSTEM SUCCESS PLAN:

The implementation of this accommodation plan relates to the Caring and Connecting areas of focus by addressing the following priorities:

- safe and secure learning environments
- caring and supportive school cultures and communities
- communication with students and parents and consultation with community members and staff
- operational effectiveness and efficiency
- quality information for planning, decision-making and accountability

RECOMMENDATION:

It is recommended:

That the Waterloo Region District School Board approve a thirteen classroom addition and renovations at Lexington Public School at an estimated amount of \$4.2M, to tentatively be completed for September 2012, subject to and contingent on obtaining Ministry of Education funding;

And that the Waterloo Region District School Board approve the Junior Kindergarten to Grade 6 boundary change between Bridgeport Public School and Lexington Public School, as illustrated on Appendix A, Figure 2 attached to this report, dated June 21, 2010, effective September 2012;

And that the Waterloo Region District School Board approve the Grade 7 and 8 boundary change between Margaret Avenue Public School and MacGregor Public School, as illustrated on Appendix A, Figure 4 attached to this report, dated June 21, 2010, to be phased in over a two year period effective September 2011 for students entering Grade 7;

And that the Waterloo Region District School Board approve in principle, the construction of a new Junior Kindergarten to Grade 6 school of approximately 325 pupil place capacity, and designed with the potential to expand by adding senior student program space, at an estimated amount of \$7.7M, on the vacant site located at 410 Falconridge Drive, Kitchener, to tentatively open September 2014, subject to the completion of a review of the senior elementary (Grade 7 and 8) facilities in the core areas of the City of Waterloo and City of Kitchener, and subject to and contingent on obtaining Ministry of Education funding;

And that the Waterloo Region District School Board approve the Junior Kindergarten to Grade 6 boundaries for Bridgeport Public School and the new Junior Kindergarten to Grade 6 school on Falconridge Drive, as illustrated on Appendix A, Figure 3 attached to this report, dated June 21, 2010, to coincide with the planned new facility opening, tentatively effective September 2014;

And that the Waterloo Region District School Board direct staff to establish a review area and undertake a Pupil Accommodation Review of senior elementary (Grade 7 and 8) facilities in the City of Waterloo and City of Kitchener core areas prior to September 2014.



East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review

Accommodation Review Committee School Valuation Report and Recommendations

April 22, 2010

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Executive Summary

The East Kitchener-Waterloo Accommodation Review Committee (ARC) is not recommending any school closures; however, does provide recommendations for short to long-term student accommodation for the East Kitchener-Waterloo community of the Waterloo Region District School Board (WRDSB).

This report is intended to advise and inform WRDSB Senior Administration and Trustees of the information gathered and consultation conducted by the ARC in order to develop the final recommendations provided in this report. The final decision on these recommendations is to be made by the elected Board of Trustees.

The ARC agreed upon a variation of Scenario 1 as the recommended strategy for pupil accommodation in East Kitchener-Waterloo. Although Margaret Avenue Public School was a focus of this review area, the ARC could not in good conscience make any recommendations with respect to changes to this facility or program without further consideration of senior elementary schools in surrounding areas, as they are all interconnected. The ARC, therefore, recognizes the need to proceed with caution to ensure all neighbourhoods are provided a community school for at minimum Junior Kindergarten to Grade 6 (JK-6) and that these schools, for at minimum, can accommodate any future JK-6 growth without compromising learning and play spaces.

The following is a brief outline of the ARC's recommendations provided in this report.

The ARC recommends:

1. A permanent solution for Lexington P.S.
2. Construct an additional facility in Bridgeport North (410 Falconridge Drive, Kitchener)
3. Complete further study of 7-8 facilities
4. Be mindful of student transitions

Introduction

The purpose of this report is to provide to the Waterloo Region District School Board (WRDSB) senior administration the recommendations of the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review Committee (ARC) on pupil accommodation within the East Kitchener-Waterloo Review Area.

Background

In 2006, the Ontario Ministry of Education released the *Pupil Accommodation Review Guidelines* to provide direction to school boards regarding public accommodation reviews undertaken to determine the future of a school or group of schools.

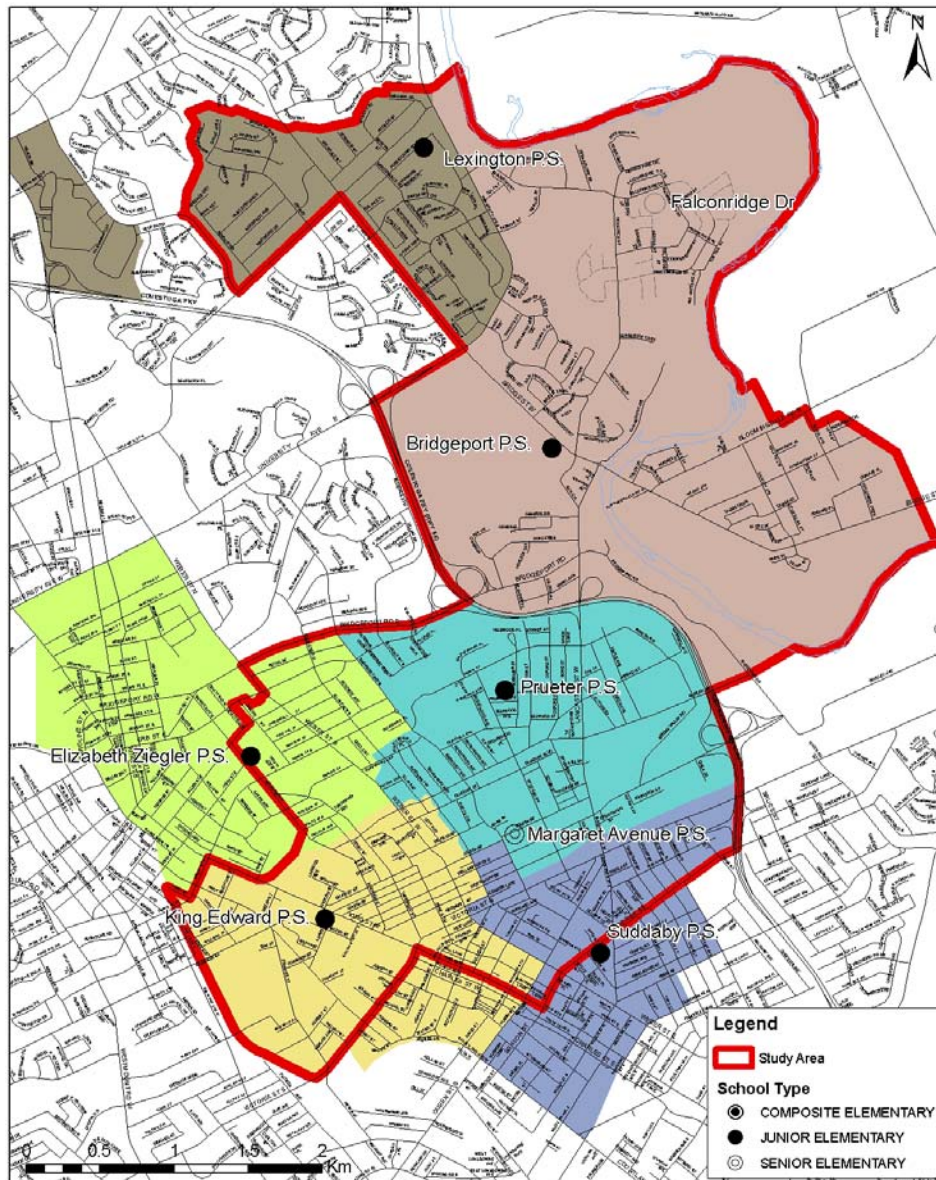
The *Guidelines* ensure that where a decision is taken by a school board regarding the future of a school, that decision is made with the full involvement of an informed local community and it is based on a broad range of criteria regarding the quality of learning experience for students.

In May 2007, the WRDSB approved its own policy, Board Policy 4000, following the provincial *Guidelines*.

On June 22, 2009, the WRDSB approved a motion to initiate a pupil accommodation review of Lexington and Margaret Avenue Public Schools and the vacant Falconridge Drive, Kitchener site, which involves the feeder schools of Bridgeport, Elizabeth Ziegler, Prueter, Suddaby and King Edward Public Schools. This review was titled the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review.

East Kitchener-Waterloo Accommodation Review

The East Kitchener-Waterloo review area encompasses a large geographic area (see Figure 1), comprised of several neighbourhoods in the cities of Kitchener and Waterloo, which make up the current Margaret Avenue P.S. senior elementary boundary.

Figure 1: East Kitchener-Waterloo Accommodation Review Area

East Kitchener-Waterloo Review Area Schools

The schools of focus in the review area include:

1. Lexington Public School (JK-6)
2. Margaret Avenue Public School (7-8)

In addition, five schools were included in the review because they are feeder schools to Margaret Avenue P.S. These schools include:

1. Bridgeport Public School (JK-6)

2. Elizabeth Ziegler Public School (JK-6)
3. King Edward Public School (JK-6)
4. Prueter Public School (JK-6)
5. Suddaby Public School (JK-6)

The WRDSB also owns a vacant site, 410 Falconridge Drive, Kitchener, within the review area.

Rationale for a Pupil Accommodation Review

There are several key reasons the WRDSB initiated an accommodation review for the East Kitchener-Waterloo area. These reasons include:

- ***Facility condition***

In 1993 Lexington P.S. was reopened and a porta-pack classroom wing along with a demountable gymnasium structure was added to the original school structure. When the school re-opened, it was intended to meet the community's needs for 15 to 20 years. It was anticipated that as the population in the area matured, there would be a reduction in the need for permanent student spaces.

Lexington P.S. is completing its 17th school year since reopening, and there is some concern about the remaining lifespan of the temporary classrooms and gymnasium. Trow Associates Inc. completed a Building Condition Assessment Report in April 2009 and concluded that the temporary parts of the school appear to be in reasonably good condition, and with appropriate maintenance would continue to be for another 5 years before major capital improvements will be required.

Five out of seven of the schools involved in the review are over 60 years-old and five of the schools are also multi-storey facilities, resulting in several maintenance and operational issues, including accessibility, within the facilities.

- ***Enrolment changes/shifts***

The WRDSB registers on average approximately 30 elementary-aged students per 100 residential units. This yield is lower in older (25 years and over), established neighbourhoods, and higher in new development areas (often reaching to 40 or 45 elementary-aged students per 100 residential units).

One of the major challenges the board faces is accommodating a moving population in stationary facilities built in varying time periods for the developments of the day. Due to demographic and population changes, some schools in the review area have been experiencing enrolment decline – a system-wide issue over the past several years; whereas others

have remained stable, or are experiencing growth. Tables 1 and 2 illustrate the historic and projected enrolment at each of the facilities in the review area.

Table 1: East Kitchener-Waterloo Historic Enrolment (2004- 2009)

School	Total Students by Year					
	2004	2005	2006	2007	2008	2009
Bridgeport	424	448	438	417	402	418
Elizabeth Ziegler*	561	449	480	457	285	294
King Edward	311	302	300	301	314	323
Lexington	390	395	388	376	362	384
Margaret Avenue	391	378	384	418	415	356
Prueter	285	280	267	249	232	222
Suddaby	389	416	414	414	425	428

* enrolment includes transported students in a 'holding' situation

Table 2: East Kitchener-Waterloo Projected Enrolment (2010- 2015)

School	Projected Total Students by Year					
	2010	2011	2012	2013	2014	2015
Bridgeport	448	481	551	618	682	720
Elizabeth Ziegler	314	332	354	360	361	351
King Edward	327	322	338	341	336	337
Lexington	384	397	258	263	266	265
Margaret Avenue	333	332	348	367	385	377
Prueter	209	210	210	212	217	219
Suddaby	426	423	405	414	404	412

- ***New development***

The review area includes the Bridgeport North community of Kitchener, one of the few remaining greenfield development areas on the east side of the city. There are approximately 825 proposed new residential units to be built in this community within the next 2-10 years.

With the regional and local Growth Management Strategies, and directions with respect to intensification, redevelopment in the core of the cities is also something the board is monitoring; however, recently completed redevelopment projects in the core of the cities have not yet produced any significant number of elementary-aged students.

- ***New direction in curriculum/school organization***

The Ontario Ministry of Education Curriculum is a Junior Kindergarten to Grade 8 continuum. In this review area, the WRDSB operates JK-6

schools and one 7-8 facility. There are currently no opportunities for students to attend a JK-8 facility in the review area.

On October 27, 2009, the Ministry of Education announced its intentions to implement the Early Learning Program (ELP), or full-day learning for four- and five-year-olds starting in September 2010 with the goal to have ELP fully implemented in all schools by 2015-16. This initiative will almost double the current requirement for kindergarten classrooms in most of the facilities across the board.

- **Potential for new facilities**

In April 2001, the Board purchased a 5.0 acre property at 410 Falconridge Drive, Kitchener in the Bridgeport North neighbourhood. At the time, the Board's Long-range Plan for the Accommodation of Students in Waterloo Region identified a school to be constructed in Bridgeport North to open in September of 2016. This site was also considered to be a contingency site for Lexington P.S. should the development not reach the necessary threshold for an additional school, and for the eventuality that the maturing neighbourhood of Lexington would produce fewer students.

With the introduction of Junior Kindergarten, reduced average primary class size ratios (20:1) and now ELP, Lexington P.S. has managed to maintain viable enrolment numbers since reopening in 1993.

Accommodation Review Committee (ARC)

The purpose of the ARC, as outlined in the Terms of Reference, was to conduct a review of the East Kitchener-Waterloo elementary schools of the WRDSB in order to advise and provide recommendations that will inform the final decision made by the Board of Trustees on whether a school or schools should be either closed or consolidated.

Membership

The ARC membership was composed of both community members and WRDSB staff as outlined in Board Policy 4000.

Bridgeport P.S.

Principal: Elke Whitmore

Parents: Tara Bridger, Michael Reinhardt

Elizabeth Ziegler P.S.

Principal: Kelly Wilkinson

Parents: Kelly Miller, Cindy Shirley

Lexington P.S.

Principal: Frank Ewald

Parents: Peter Brown, Tamara Gilhuly

King Edward P.S.

Principal: Janet Hale

Parents: Carolyn Laurie, D. Welsman

Prueter P.S.

Principal: Leisa Kuntz
Parents: Laura Dick, Don Snider

Area Superintendent (Bridgeport, Lexington, Prueter)

Superintendent of Education: Mark Schinkel

Planning Staff (and ARC support)

Manager: Chris Smith (ARC Chair)
Senior Planner: Nathan Hercanuck
Planner: Lauren Manske
Recording Secretary: Mary Hingley

Municipal Representation

City of Kitchener: Elizabeth Brown
City of Waterloo: Lesley Bell (for reference)

Other

Controller of Facility Services: Ian Gaudet

Margaret Avenue P.S.

Principal: Brian Ward
Parents: Carrie Dawson-Thomas, Amy Stewart

Suddaby P.S.

Principal: Darlene Stubbs
Parents: D.L. Brown, Susie Fowler

Area Superintendent (Elizabeth Ziegler, King Edward, Margaret Avenue, Suddaby)

Superintendent of Education: Gregg Bereznick

Community Representative

Social Planning Council of K-W:
Trudy Beaulne (had to resign after ARC meeting #3)

It is important to note that board staff were non-voting members of the ARC.

Timelines and Activities

The ARC ensured that the minimum timelines as established by both the Ministry of Education and WRDSB for the accommodation review process were met.

Throughout the review, a total of four public meetings were held to ensure that a wide range of school and community groups participated in the consultation. Public meetings were advertised in three area newspapers (the *Waterloo Region Record*, the *Waterloo Chronicle* and the *Kitchener Citizen East Edition*), on the WRDSB website, in school newsletters and signs and in notices sent home with each student in the review area.

The following is a summary of the activities of the ARC prior to submission of this report.

Activity	Date	Location
Board approval to commence review	June 22 nd , 2009	Education Centre
ARC Meeting #1	September 29 th , 2009	Bluevale C.I.
ARC Meeting #2	October 13 th , 2009	Margaret Avenue P.S.
ARC Meeting #3	October 27 th , 2009	Margaret Avenue P.S.
Public Meeting #1	November 10 th , 2009	Lexington P.S.
ARC Meeting #4	November 24 th , 2009	Margaret Avenue P.S.
ARC Meeting #5	December 8 th , 2009	Margaret Avenue P.S.
ARC Meeting #6	January 12 th , 2010	Margaret Avenue P.S.
Public Meeting #2	January 26 th , 2010	Margaret Avenue P.S.
ARC Meeting #7	February 9 th , 2010	Margaret Avenue P.S.
ARC Meeting #8	March 9 th , 2010	Margaret Avenue P.S.
Public Meeting #3	March 23 rd , 2010	Lexington P.S.
ARC Meeting #9	March 25 th , 2010	Margaret Avenue P.S.
ARC Meeting #10	April 6 th , 2010	Lester B. Pearson P.S.
ARC Meeting #11	April 13 th , 2010	Margaret Avenue P.S.
Public Meeting #4	April 15 th , 2010	Elizabeth Ziegler P.S.
ARC Meeting #12	April 20 th , 2010	Margaret Avenue P.S.

Public Information and Access

In addition to the four public meetings, all relevant information of the accommodation review was posted on the WRDSB website and was available in hard copy in binders kept at each of the schools in the review area.

Minutes of the ARC meetings and public meetings where a formal presentation was conducted were posted on the WRDSB website for public access. Information provided at public meeting open houses and other requested information was also posted on the WRDSB website.

Valuation Framework

The ARC has customized the generic School Valuation Template and completed a School Valuation for each of the schools in the review area. These Valuations, along with other relevant information were made available to the public by on the WRDSB website and in hard copy at each of the schools in the review area.

The School Valuations consider four perspectives: value to the student, the Board, the community and the local economy. The ARC took the position that all the schools were *equal* in value in providing its respective elementary education program.

Review Objectives

Prior to developing accommodation options, or scenarios, the ARC set the following review objectives, which aim to address the issues identified by the Board, the ARC and members of the public and to provide criteria to evaluate the accommodation options.

- To determine long-term boundaries for schools in the Review area, which include:
 - a permanent solution for Lexington P.S.
 - determine need to utilize the 410 Falconridge Drive, Kitchener property.
- To determine viability of a JK-8 school in the Review area.
- To have regard for community schools:
 - which recognize the relationship/identity of community to local elementary school.
 - which minimize transportation costs in the long-term.
- To support optimal use of facilities, capital and operating costs.
 - Consider priorities for physical accessibility of facilities by the Accessibility Committee.
- To provide current and future students in the review area with equitable program opportunities to ensure their success by having regard for policies, directions or statements of the Ministry of Education and the WRDSB:
 - the Good Schools Standing Committee guiding principles on school size and configuration.
 - distribution and accessibility of Special Education, French Immersion and English as a Second Language programs.
 - plans with respect to curriculum and program changes (i.e. Early Learning Program, class sizes, etc).
- To address student transitions where changes are proposed.

The ARC agreed at the outset these objectives would be the measure used to evaluate the various scenarios developed as a preferred accommodation options for the East Kitchener-Waterloo review area.

Accommodation Review Committee Recommendations

The ARC, after exploring several accommodation scenarios and consulting with key stakeholders, has come up with a number of recommendations to make to the WRDSB based on a broad range of criteria regarding the quality of the learning experience for students. Details of the ARC's top three accommodation scenarios are provided in the appendices of this report.

With particular regard for the review objectives, the ARC, through consensus at the April 6th ARC meeting agreed that a variation of Scenario 1 provided the best interim solution to address the major issues and concerns in the review area with respect to student accommodation. Listed below with details and rationale, are the four key recommendations the ARC for the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review passes on to the WRDSB.

It is important to note that all of the following recommendations are connected, and the ARC recommends that the Board consider the recommendations as a complete set; however, if the Board does not receive the necessary capital from the Ministry of Education to complete the recommended construction projects, the ARC would like the Board to consider approving the recommended boundary changes separately.

Recommendation #1: A Permanent Solution for Lexington P.S.

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

The WRDSB remove and replace the porta-pack classroom structure and upgrade the demountable gymnasium at Lexington Public School to create permanent spaces within the next 5 years; and that

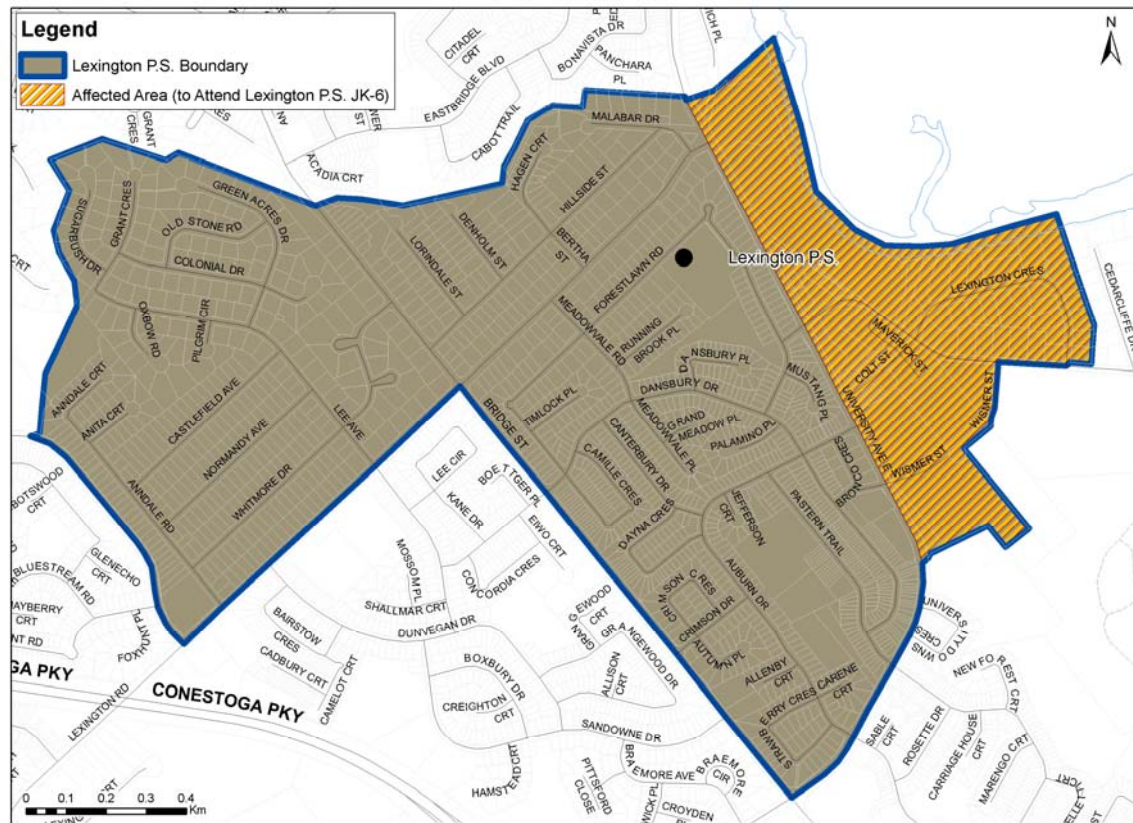
The boundary for Lexington Public School be adjusted to include a portion of students from the east side of University Avenue (including portions of Woolwich Street, Maverick Street, Lexington Crescent and Colt Street), as shown in Figure 2 below, effective September 2012.

In June 2009, the board approved a boundary change between Lexington P.S. and Sandowne P.S., removing approximately 140 students from Lexington P.S. Without an adjustment to Lexington's boundary, enrolment at this facility would be reduced to approximately 260 students in 2012. By approving the recommended boundary modification, Lexington's Enrolment could be brought to over 300 total students. The timing of this recommended boundary change is intended to coincide with the boundary change between Sandowne P.S. and Lexington P.S.

If the above noted boundary change is approved, the ARC would like the Board to recognize parental concerns over crossing University Avenue East. The ARC

suggests that if the municipality cannot ensure a safe crossing for these students, it be considered as a hazard.

Figure 2: Boundary Recommendation for Lexington Public School



The ARC also recognized the challenges to the Board in maintaining the current Lexington P.S. facility as a temporary structure. The ARC's objective of finding a permanent solution for Lexington P.S. has been addressed in this recommendation. There was very strong support to maintain a community school in the Lexington neighbourhood. This support was evident in the feedback the ARC received at public meetings. It is clear the community feels a very strong connection to Lexington P.S. By maintaining a facility in this neighbourhood, the ARC's community schools objective is also met. By approving the recommendation to replace the school's porta-pack with a permanent structure, the Board will be able to construct appropriate facilities and capacity to handle ELP at this facility.

It was felt by Board staff that the existing permanent structure (extensively upgraded in 1993) to which the porta-pack wing was added, could be maintained/utilized in reconstruction of this facility; resulting in an overall cost-savings in the construction. Also, by replacing the Exterior Insulation and Finish System (EIFS), roofing and flooring in the gymnasium, this would be a proper long-term facility for the school.

The ARC is unable to make a recommendation at this time with respect to how or where students at Lexington P.S. will be accommodated while the facility is reconstructed without having preliminary work on the re-build completed by an architect; however, the ARC does recognize that several members of the Lexington P.S. community would prefer to remain on site while construction takes place as long it is safe to do so.

Recommendation #2: Construct an Additional Facility in Bridgeport North

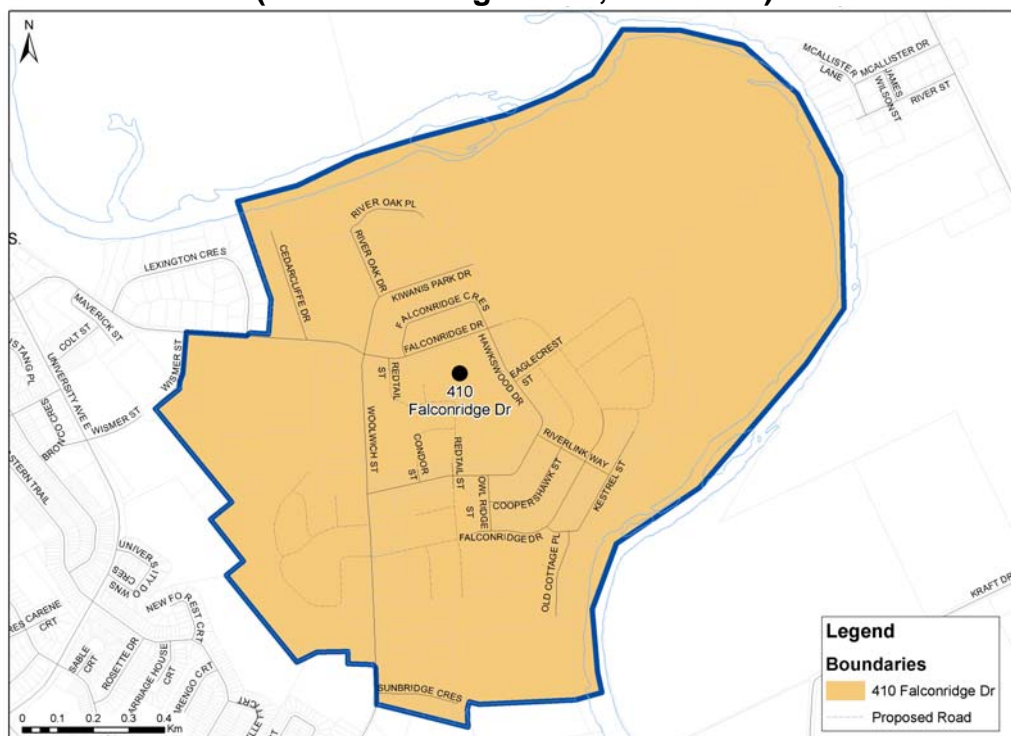
The East Kitchener-Waterloo ARC recommends to the WRDSB that:

A new Junior Kindergarten to Grade 6 school, of approximately 325 pupil place capacity, be constructed on the vacant WRDSB site located at 410 Falconridge Drive, Kitchener to open September 2014; and that

The boundary for the new school be severed from the Bridgeport Public School boundary, to include the area north of Sunbridge Crescent and Woolwich Street, as identified in Figure 3 below; and that

The school located at 410 Falconridge Drive, Kitchener be designed in a manner that would allow for future expansion to accommodate additional students as well as the facilities for grades 7 and 8.

**Figure 3: Boundary Recommendation for New Bridgeport North School
(410 Falconridge Drive, Kitchener)**



Given the projected growth in the Bridgeport North community, it was apparent that even with the additional classrooms added to the Bridgeport P.S. facility this year, there would be insufficient space to accommodate all the future growth in this neighbourhood.

The ARC had several scenarios which proposed the construction of a new elementary facility on the vacant WRDSB site located at 410 Falconridge Drive, Kitchener. The community schools objective was at the forefront of its decision to build a school in the Bridgeport North community. The ARC felt it was important for all students to have the opportunity to have a school they could walk to, and due to the relative isolation of this community, this would not be possible to any existing board facilities.

Although several members of the public, and the ARC expressed interest in a JK-8 facility in the north, the ARC felt it was premature to construct this facility given the enrolment issues it would create in the southern portion of the review area for grades 7-8 programming. For that reason, the ARC recommends that the design of the new facility take into account the potential for future expansion and conversion of this school to a JK-8 facility should the Board decide to move forward with a JK-8 program delivery.

Recommendation #3: Complete Further Study of 7-8 Facilities

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

For the short-term, the congregated senior elementary (grades 7-8) program remain at Margaret Avenue Public School; and that

An accommodation review of the senior elementary school facilities and program in the vicinity of the East Kitchener-Waterloo Review Area (such as Courtland P.S. and MacGregor P.S.), including Margaret Avenue P.S., be completed prior to September 2014, in order to address the declining enrolment, program delivery, inconsistent senior elementary school feeds and interest expressed in Junior Kindergarten to Grade 8 facilities; and that

The boundary for Margaret Avenue P.S. be adjusted to exclude Elizabeth Ziegler Public School as a feeder school, as identified in Figure 4 below; and that

The boundary change be phased over a two year period, effective September 2011, grade 7 students in the affected area would attend MacGregor Public School and grade 8 students in the affected area attend Margaret Avenue Public School for the 2011/12 school year; effective September 2012, all grade 7 and 8 students from the affected area would attend MacGregor Public School.

The ARC agreed that it was beyond their scope of work to make boundary change recommendations that would affect a significant number of students

attending schools outside of the review area; however, felt that determining the best accommodation option for students in the future for the senior elementary program south of the Conestoga Parkway needs to include the other core area senior elementary schools, such as MacGregor, Courtland, Queensmount, Sunnyside, and Stanley Park Public Schools.

The ARC had several lengthy discussions around the benefits of a Junior Kindergarten to Grade 8 program/facility versus a pure senior elementary facility and vice versa. The ARC reviewed the information gathered by the WRDSB's Good Schools Standing Committee, and spoke with WRDSB Learning Services staff with respect to curriculum delivery in the two types of organizations. Given no stated policy or direction from the Board in this regard, the ARC felt it was not in their mandate to make a decision on this matter; however, felt it necessary for the Board to provide clearer direction as to its preferred model for future reviews.

Since there did not appear to be any significant difference for students in general in terms of academic performance, and based on the support expressed for the program during this review, it was felt that Margaret Avenue P.S. is currently providing an excellent congregated 7-8 program for students in the area.

The above recommendations are seen as short-term as the ARC believes that the WRDSB needs to further explore the geographic distribution of senior elementary programs, especially to address many community members' requests for JK-8 alternatives in the review area.

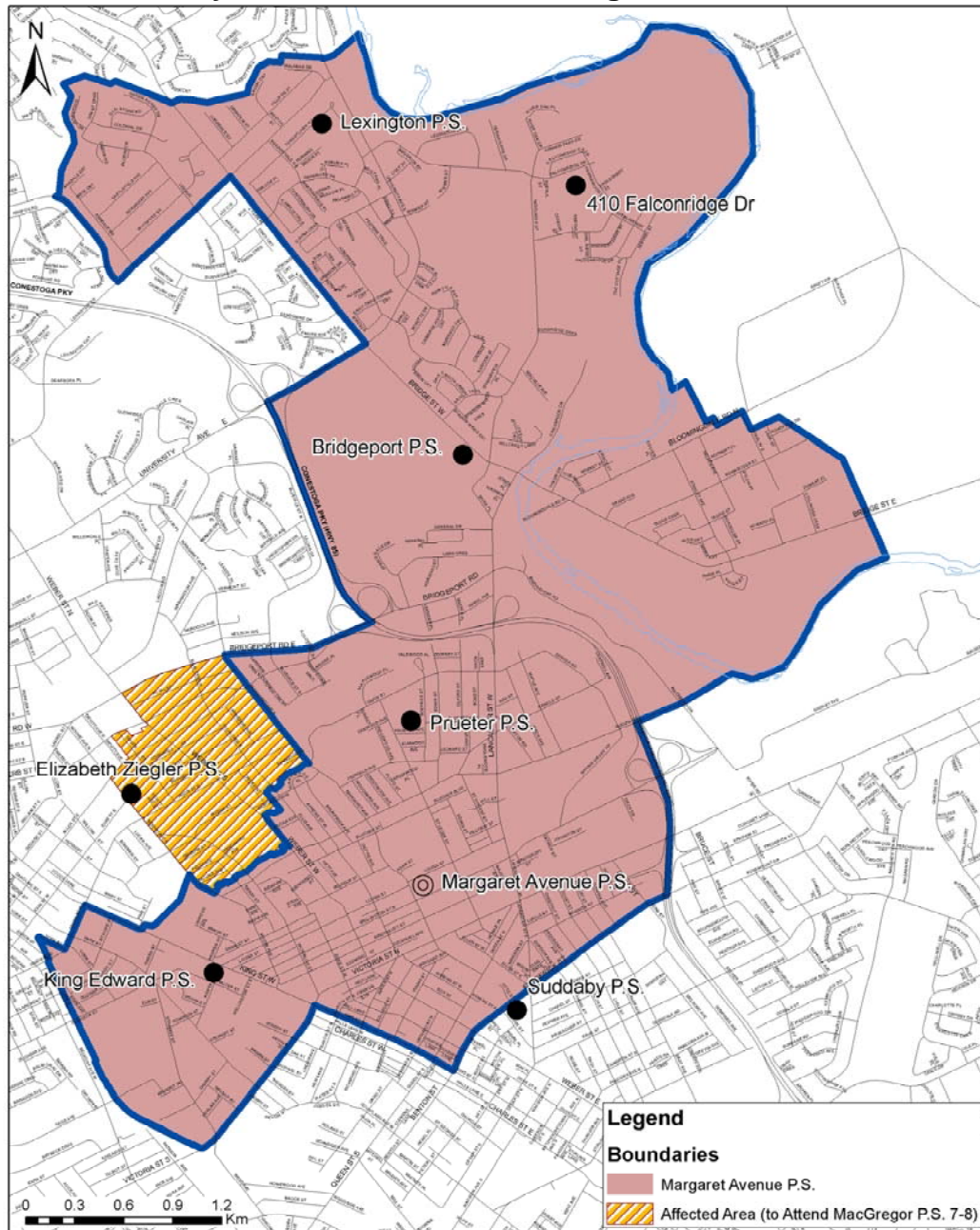
The Margaret Avenue P.S. boundary change recommendation addresses the concern that only a few of the students graduating from Elizabeth Ziegler attend Margaret Avenue P.S. for grade 7 and 8, separating from their peers for two years, only to come together again at secondary school (Kitchener-Waterloo C.I.). By modifying the Margaret Avenue P.S. boundary to exclude Elizabeth Ziegler P.S. as a feeder school, all students from Elizabeth Ziegler P.S. would go together as a group to MacGregor P.S. for grades 7 and 8. Some transportation may be required for some of the students living in this area under Board's new transportation eligibility policy.

One of the major concerns raised by the respective communities and not addressed by the ARC's recommendations for this review is the inconsistent or split feeds to senior elementary schools for students at King Edward and Suddaby Public Schools. Currently, students graduating from King Edward in grade 6 go in two different directions – Margaret Avenue P.S. or Courtland P.S., and at Suddaby P.S., in three directions – Margaret Avenue P.S., Courtland P.S. or Stanley Park P.S. (for French Immersion).

Some concerns raised by community members were with respect to the condition of the Margaret Avenue P.S. facility and the difficulty and potential costs associated with making the facility accessible. Although the ARC had an

objective which recognized the priorities of the Accessibility Committee with respect to bringing the WRDSB's facilities up to Accessibility for Ontarians with Disabilities Act (AODA) standards, the ARC recognized that the Board still has several years before it is mandated to complete these upgrades, and that there are several other facilities in the system that may take higher priority. The ARC recognized that there is potentially a significant cost associated with keeping the Margaret Avenue P.S. facility open; however, the Board still has several years to make any decisions prior to undertaking these upgrades.

Figure 4: Boundary Recommendation for Margaret Avenue P.S.



Recommendation #4: Be Mindful of Student Transitions

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

The WRDSB make every effort to smooth the transition for students, families and staff at the schools that are seeing significant change, be it new students, fewer students, new programs or facility changes.

Experience shows us that anticipating change can be very difficult for people. Students, staff and parents often worry about upcoming changes – new schools, bigger schools, smaller schools, different students, different facilities, and different teachers. It is extremely important for the WRDSB to take a lead role in working with students, staff and families to make change easier.

There are a number of suggestions the ARC would like to make the WRDSB in this area.

1. Keep communication lines open and transparent. Communication is very important, people need to know what is happening and why. Communication must not be a statement of facts. It must recognize the concerns of the community and affected students, staff and families.
2. That a transition committee be sought to develop strategies to ensure that students transitioning are given opportunities to familiarize themselves with the new facilities and classmates.
3. Consider phasing of implementation and temporary exemptions, especially where students would only be switching schools for a year to minimize number of transitions.

Conclusion

After seven months of consultation and careful deliberation, the ARC was able to reach the final recommendations by consensus. In developing the recommendations, the Committee placed students above all other considerations. The ARC recognized the strong desire of residents in existing and developing neighbourhoods for community schools. The ARC's recommendations provide the Board with the ability to move forward with whatever program delivery decisions are made.

It is hoped that the WRDSB's Senior Administration support this report and recommendations and the Board of Trustees adopt the recommendations.

In closing, the ARC would like to thank the parents and community members who attended the public meetings and expressed their concerns and provided input and feedback throughout the accommodation review process.

Appendix A: Scenario 1

Scenario 1 Programs and School Organizations

School	JK-6	7-8	Partial French Immersion Classes	Congregated Spec. Ed. Classes
Bridgeport	•			
Elizabeth Ziegler	•		•	•
King Edward	•			•
Lexington	•			
Margaret Avenue		•		•
Prueter	•			•
Suddaby	•		•	
410 Falconridge Dr	•			

Scenario 1 Enrolment Projections 2010-2019 (Revised April 13, 2010)

School	Built Capacity	Projected Total Enrolment By Year									
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Bridgeport	471	448	481	499	559	334	336	338	331	327	324
Elizabeth Ziegler	419	314	332	354	360	361	351	344	335	329	330
King Edward	357	327	322	338	341	336	337	336	331	323	321
Lexington	345	384	397	321	322	327	328	331	333	335	339
Margaret Avenue	435	321	307	313	351	369	362	354	361	380	378
Prueter	346	209	210	210	212	217	219	231	234	237	236
Suddaby	493	426	423	405	414	404	412	415	420	416	420
410 Falconridge Dr	325	-	-	-	-	287	321	335	340	338	334
Total	3191	2429	2472	2440	2559	2635	2666	2684	2685	2685	2682

Scenario 1 Capital Construction Costs (Revised April 13, 2010)

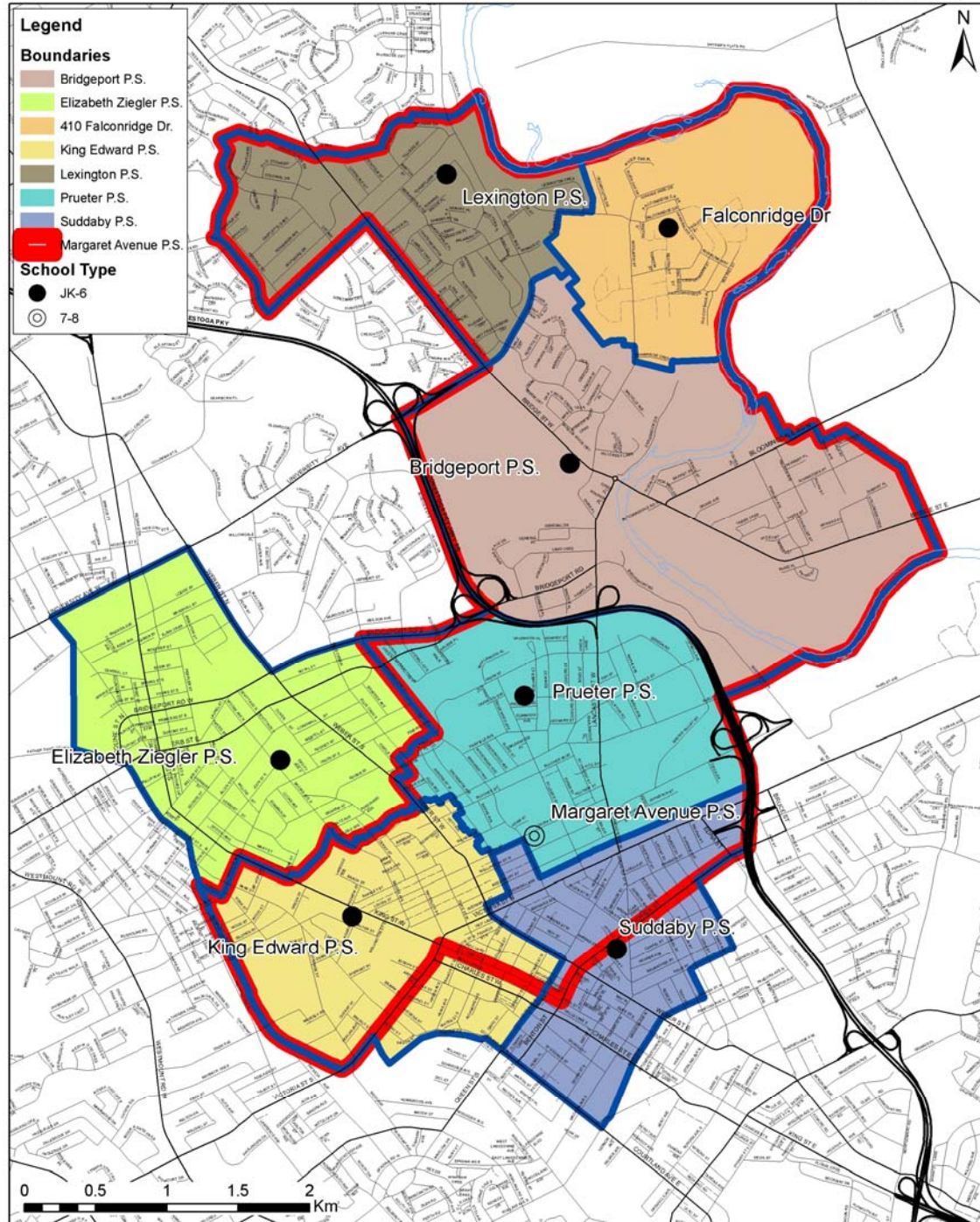
Location	Description	Estimated Cost
Lexington P.S.	Porta-pack demolition and replacement (10 regular classrooms and 3 JK/SK rooms), upgrades to gymnasium, air conditioning in existing school	\$4.2 M
410 Falconridge Dr	JK-6 school, approx. 325 capacity, double gymnasium	\$7.7 M
Total		\$11.9 M

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Margaret Avenue, Suddaby, King Edward, Elizabeth Ziegler and Prueter
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)

East KW Accommodation Review

Scenario 1

Modified April 13/10



Appendix B: Scenario 2

Scenario 2 Programs and School Organizations

School	JK-6	JK-8	Partial French Immersion Classes	Congregated Spec. Ed. Classes
Bridgeport	•			
Elizabeth Ziegler	•		•	•
King Edward	•			•
Lexington	•			
Margaret Avenue	CLOSED			
Prueter		•		•
Suddaby	•		•	
410 Falconridge Dr		•		

Scenario 2 Enrolment Projections 2010-2019

School	Built Capacity	Projected Total Enrolment									
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Bridgeport	471	448	481	551	352	377	386	392	385	381	378
Elizabeth Ziegler	419	314	332	354	360	361	351	344	335	329	330
King Edward	357	327	322	338	341	336	337	336	331	323	321
Lexington	345	384	397	269	263	266	265	267	272	278	284
Margaret Avenue		321	314	326	CLOSED						
Prueter	389	209	210	210	370	382	378	386	400	406	402
Suddaby	493	426	423	405	414	404	412	415	420	416	420
410 Falconridge Dr	575	-	-	-	475	525	552	562	563	575	569
Total	3049	2429	2479	2453	2575	2651	2681	2702	2706	2708	2704

Scenario 2 Capital Construction Costs (Revised April 13, 2010)

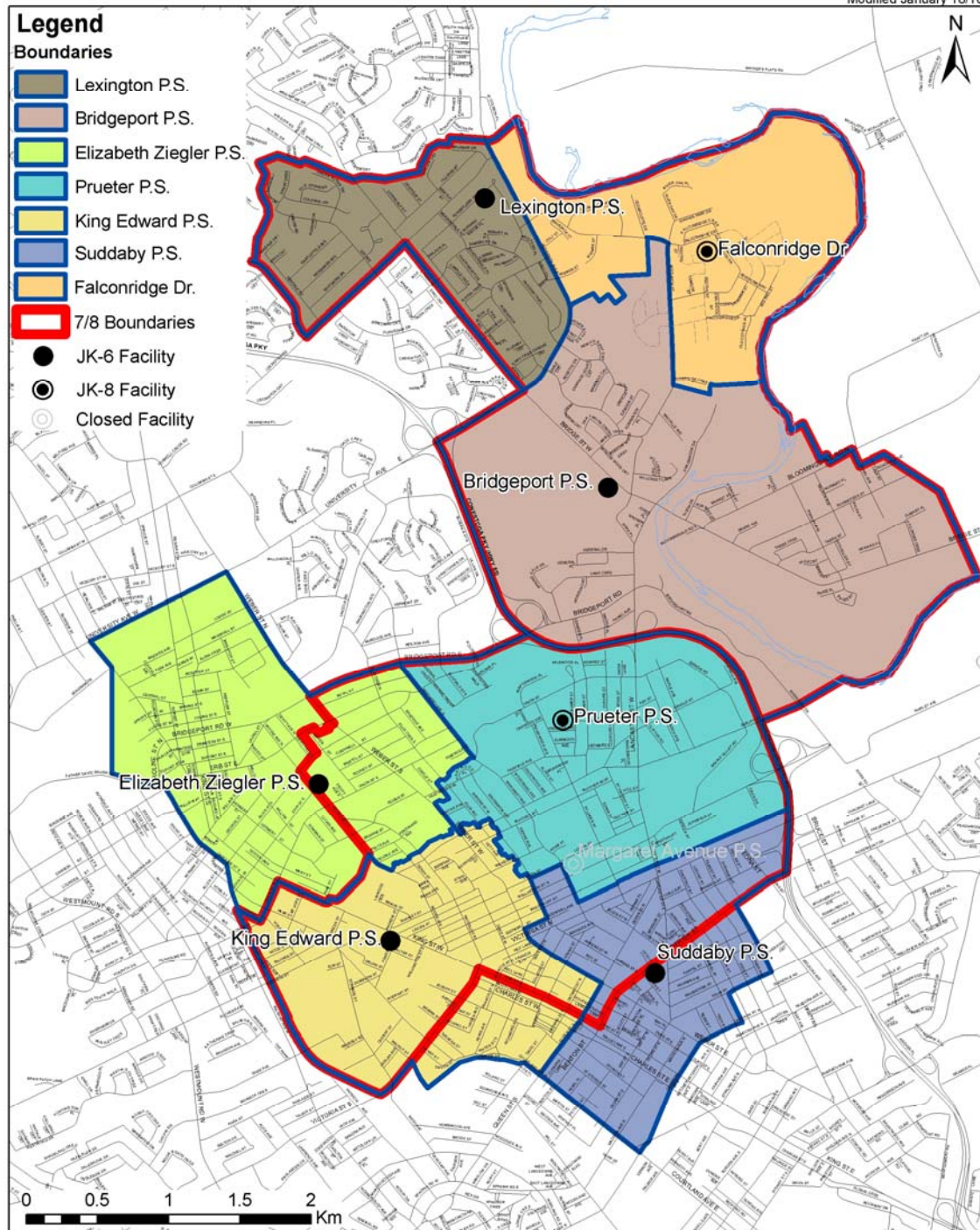
Location	Description	Estimated Cost
Lexington P.S.	Porta-pack demolition and replacement (10 regular classrooms and 3 JK/SK rooms), upgrades to gymnasium, air conditioning in existing school	\$4.2 M
Prueter P.S.	Addition and Renovations: 2 Storey addition (approx. 5 Classrooms), Double Gym (in place of demolished 1953 addition), Senior Facilities, Office Renovations, conversion of existing gym to library, elevator	\$3.8 M
410 Falconridge Dr	JK-8 school, approx. 575 capacity, double gymnasium	\$11.3 M
Total		\$19.3 M

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Suddaby, King Edward, and Elizabeth Ziegler
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)
- Potential revenue from sale of surplus property not included

East KW Accommodation Review

Scenario 2

Modified January 18/10



Appendix C: Scenario 10

Scenario 10 Programs and School Organizations

School	JK-6	JK-8	Partial French Immersion Classes	Congregated Spec. Ed. Classes
Bridgeport	•			
Elizabeth Ziegler		•	•	•
King Edward	•			•
Lexington		•		
Margaret Avenue	CLOSED			
Prueter	•			•
Suddaby	•		•	
410 Falconridge Dr	•			

Scenario 10 Enrolment Projections 2010-2019

School	Built Capacity	Projected Total Enrolment									
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Bridgeport	471	448	481	551	352	377	386	392	385	381	378
Elizabeth Ziegler	517	314	332	354	549	564	551	546	550	545	540
King Edward	357	327	322	338	341	336	337	336	331	323	321
Lexington	500	384	397	269	472	486	483	484	488	512	518
Margaret Avenue		321	314	326	CLOSED						
Prueter	346	209	210	210	212	217	219	231	234	237	236
Suddaby	493	426	423	405	414	404	412	415	420	416	420
410 Falconridge Dr	375	-	-	-	266	305	334	345	347	341	335
Total	3059	2429	2479	2453	2606	2689	2722	2749	2755	2755	2748

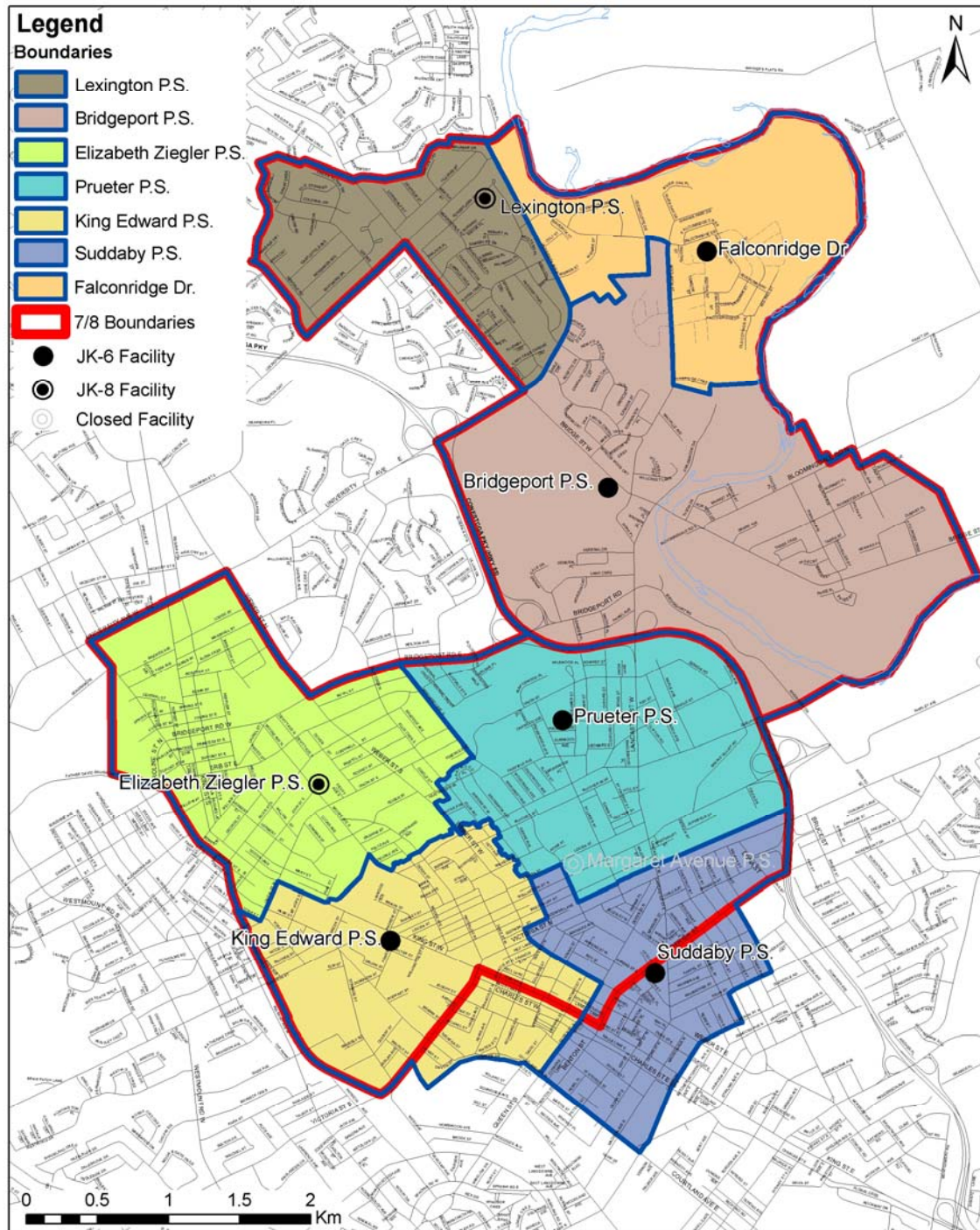
Scenario 10 Capital Construction Costs

Location	Description	Estimated Cost
Lexington P.S.	JK-8 school , approx. 500 capacity, demolition of existing school	\$10.0 M
Elizabeth Ziegler P.S.	Addition and Renovations: 2 Storey addition (approx. 5 Classrooms), Double Gym (in place of demolished 1953 addition), Senior Facilities, Office Renovations, conversion of existing gym to library, elevator	\$3.35 M
410 Falconridge Dr	JK-6 school, approx. 375 capacity	\$8.0 M
Total		\$21.35 M

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Suddaby, King Edward, and Prueter
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)
- Potential revenue from sale of surplus property not included

East KW Accommodation Review

Scenario 10



East Kitchener-Waterloo Elementary Schools Accommodation Review

Timeline of Recommendations (if approved)

