

# **East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review**

## **Accommodation Review Committee School Valuation Report and Recommendations**

**April 22, 2010**

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## Executive Summary

The East Kitchener-Waterloo Accommodation Review Committee (ARC) is not recommending any school closures; however, does provide recommendations for short to long-term student accommodation for the East Kitchener-Waterloo community of the Waterloo Region District School Board (WRDSB).

This report is intended to advise and inform WRDSB Senior Administration and Trustees of the information gathered and consultation conducted by the ARC in order to develop the final recommendations provided in this report. The final decision on these recommendations is to be made by the elected Board of Trustees.

The ARC agreed upon a variation of Scenario 1 as the recommended strategy for pupil accommodation in East Kitchener-Waterloo. Although Margaret Avenue Public School was a focus of this review area, the ARC could not in good conscience make any recommendations with respect to changes to this facility or program without further consideration of senior elementary schools in surrounding areas, as they are all interconnected. The ARC, therefore, recognizes the need to proceed with caution to ensure all neighbourhoods are provided a community school for at minimum Junior Kindergarten to Grade 6 (JK-6) and that these schools, for at minimum, can accommodate any future JK-6 growth without compromising learning and play spaces.

The following is a brief outline of the ARC's recommendations provided in this report.

The ARC recommends:

1. A permanent solution for Lexington P.S.
2. Construct an additional facility in Bridgeport North (410 Falconridge Drive, Kitchener)
3. Complete further study of 7-8 facilities
4. Be mindful of student transitions

## Introduction

The purpose of this report is to provide to the Waterloo Region District School Board (WRDSB) senior administration the recommendations of the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review Committee (ARC) on pupil accommodation within the East Kitchener-Waterloo Review Area.

## Background

In 2006, the Ontario Ministry of Education released the *Pupil Accommodation Review Guidelines* to provide direction to school boards regarding public accommodation reviews undertaken to determine the future of a school or group of schools.

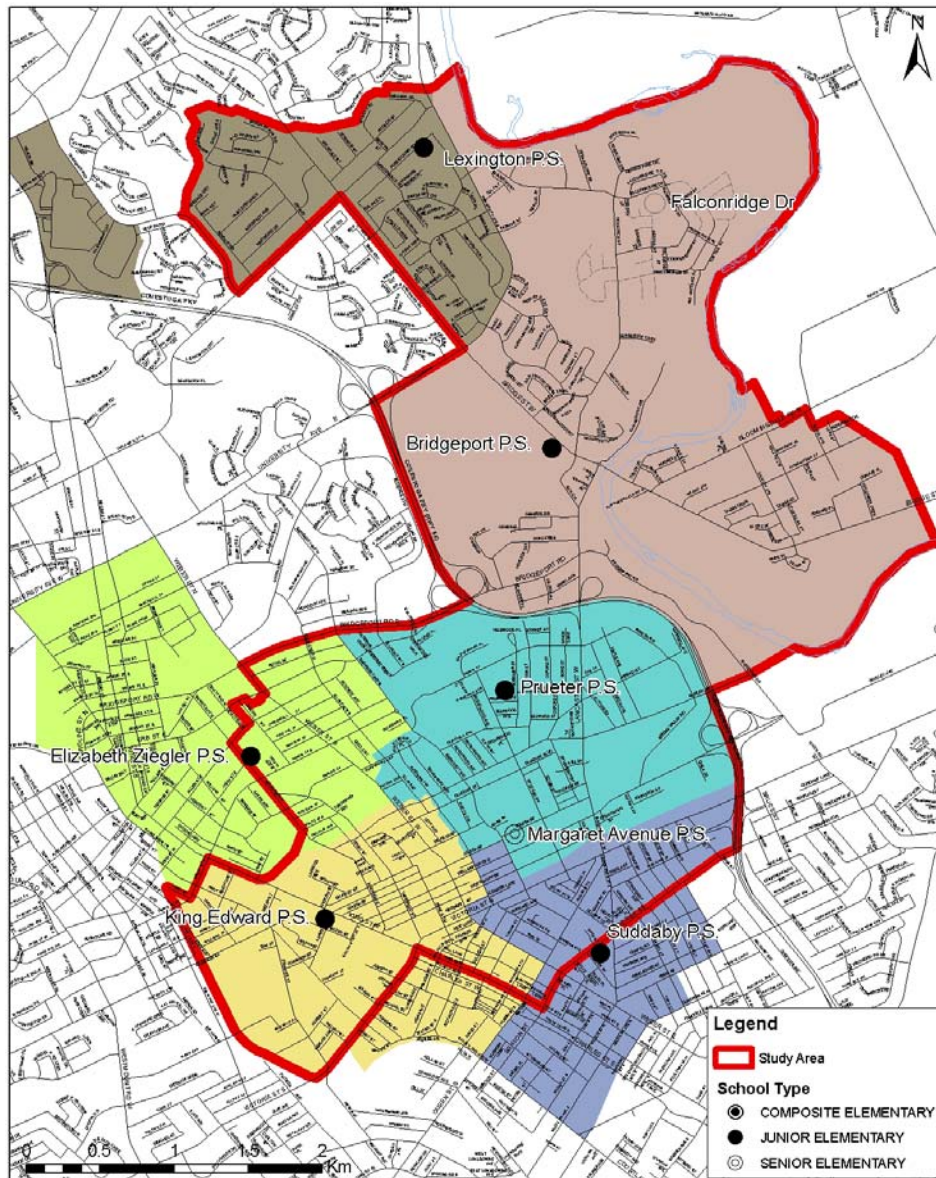
The *Guidelines* ensure that where a decision is taken by a school board regarding the future of a school, that decision is made with the full involvement of an informed local community and it is based on a broad range of criteria regarding the quality of learning experience for students.

In May 2007, the WRDSB approved its own policy, Board Policy 4000, following the provincial *Guidelines*.

On June 22, 2009, the WRDSB approved a motion to initiate a pupil accommodation review of Lexington and Margaret Avenue Public Schools and the vacant Falconridge Drive, Kitchener site, which involves the feeder schools of Bridgeport, Elizabeth Ziegler, Prueter, Suddaby and King Edward Public Schools. This review was titled the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review.

## East Kitchener-Waterloo Accommodation Review

The East Kitchener-Waterloo review area encompasses a large geographic area (see Figure 1), comprised of several neighbourhoods in the cities of Kitchener and Waterloo, which make up the current Margaret Avenue P.S. senior elementary boundary.

**Figure 1: East Kitchener-Waterloo Accommodation Review Area**

### East Kitchener-Waterloo Review Area Schools

The schools of focus in the review area include:

1. Lexington Public School (JK-6)
2. Margaret Avenue Public School (7-8)

In addition, five schools were included in the review because they are feeder schools to Margaret Avenue P.S. These schools include:

1. Bridgeport Public School (JK-6)

2. Elizabeth Ziegler Public School (JK-6)
3. King Edward Public School (JK-6)
4. Prueter Public School (JK-6)
5. Suddaby Public School (JK-6)

The WRDSB also owns a vacant site, 410 Falconridge Drive, Kitchener, within the review area.

### **Rationale for a Pupil Accommodation Review**

There are several key reasons the WRDSB initiated an accommodation review for the East Kitchener-Waterloo area. These reasons include:

- ***Facility condition***

In 1993 Lexington P.S. was reopened and a porta-pack classroom wing along with a demountable gymnasium structure was added to the original school structure. When the school re-opened, it was intended to meet the community's needs for 15 to 20 years. It was anticipated that as the population in the area matured, there would be a reduction in the need for permanent student spaces.

Lexington P.S. is completing its 17<sup>th</sup> school year since reopening, and there is some concern about the remaining lifespan of the temporary classrooms and gymnasium. Trow Associates Inc. completed a Building Condition Assessment Report in April 2009 and concluded that the temporary parts of the school appear to be in reasonably good condition, and with appropriate maintenance would continue to be for another 5 years before major capital improvements will be required.

Five out of seven of the schools involved in the review are over 60 years-old and five of the schools are also multi-storey facilities, resulting in several maintenance and operational issues, including accessibility, within the facilities.

- ***Enrolment changes/shifts***

The WRDSB registers on average approximately 30 elementary-aged students per 100 residential units. This yield is lower in older (25 years and over), established neighbourhoods, and higher in new development areas (often reaching to 40 or 45 elementary-aged students per 100 residential units).

One of the major challenges the board faces is accommodating a moving population in stationary facilities built in varying time periods for the developments of the day. Due to demographic and population changes, some schools in the review area have been experiencing enrolment decline – a system-wide issue over the past several years; whereas others

have remained stable, or are experiencing growth. Tables 1 and 2 illustrate the historic and projected enrolment at each of the facilities in the review area.

**Table 1: East Kitchener-Waterloo Historic Enrolment (2004- 2009)**

| School             | Total Students by Year |      |      |      |      |      |
|--------------------|------------------------|------|------|------|------|------|
|                    | 2004                   | 2005 | 2006 | 2007 | 2008 | 2009 |
| Bridgeport         | 424                    | 448  | 438  | 417  | 402  | 418  |
| Elizabeth Ziegler* | 561                    | 449  | 480  | 457  | 285  | 294  |
| King Edward        | 311                    | 302  | 300  | 301  | 314  | 323  |
| Lexington          | 390                    | 395  | 388  | 376  | 362  | 384  |
| Margaret Avenue    | 391                    | 378  | 384  | 418  | 415  | 356  |
| Prueter            | 285                    | 280  | 267  | 249  | 232  | 222  |
| Suddaby            | 389                    | 416  | 414  | 414  | 425  | 428  |

\* enrolment includes transported students in a 'holding' situation

**Table 2: East Kitchener-Waterloo Projected Enrolment (2010- 2015)**

| School            | Projected Total Students by Year |      |      |      |      |      |
|-------------------|----------------------------------|------|------|------|------|------|
|                   | 2010                             | 2011 | 2012 | 2013 | 2014 | 2015 |
| Bridgeport        | 448                              | 481  | 551  | 618  | 682  | 720  |
| Elizabeth Ziegler | 314                              | 332  | 354  | 360  | 361  | 351  |
| King Edward       | 327                              | 322  | 338  | 341  | 336  | 337  |
| Lexington         | 384                              | 397  | 258  | 263  | 266  | 265  |
| Margaret Avenue   | 333                              | 332  | 348  | 367  | 385  | 377  |
| Prueter           | 209                              | 210  | 210  | 212  | 217  | 219  |
| Suddaby           | 426                              | 423  | 405  | 414  | 404  | 412  |

- ***New development***

The review area includes the Bridgeport North community of Kitchener, one of the few remaining greenfield development areas on the east side of the city. There are approximately 825 proposed new residential units to be built in this community within the next 2-10 years.

With the regional and local Growth Management Strategies, and directions with respect to intensification, redevelopment in the core of the cities is also something the board is monitoring; however, recently completed redevelopment projects in the core of the cities have not yet produced any significant number of elementary-aged students.

- ***New direction in curriculum/school organization***

The Ontario Ministry of Education Curriculum is a Junior Kindergarten to Grade 8 continuum. In this review area, the WRDSB operates JK-6

schools and one 7-8 facility. There are currently no opportunities for students to attend a JK-8 facility in the review area.

On October 27, 2009, the Ministry of Education announced its intentions to implement the Early Learning Program (ELP), or full-day learning for four- and five-year-olds starting in September 2010 with the goal to have ELP fully implemented in all schools by 2015-16. This initiative will almost double the current requirement for kindergarten classrooms in most of the facilities across the board.

- **Potential for new facilities**

In April 2001, the Board purchased a 5.0 acre property at 410 Falconridge Drive, Kitchener in the Bridgeport North neighbourhood. At the time, the Board's Long-range Plan for the Accommodation of Students in Waterloo Region identified a school to be constructed in Bridgeport North to open in September of 2016. This site was also considered to be a contingency site for Lexington P.S. should the development not reach the necessary threshold for an additional school, and for the eventuality that the maturing neighbourhood of Lexington would produce fewer students.

With the introduction of Junior Kindergarten, reduced average primary class size ratios (20:1) and now ELP, Lexington P.S. has managed to maintain viable enrolment numbers since reopening in 1993.

## Accommodation Review Committee (ARC)

The purpose of the ARC, as outlined in the Terms of Reference, was to conduct a review of the East Kitchener-Waterloo elementary schools of the WRDSB in order to advise and provide recommendations that will inform the final decision made by the Board of Trustees on whether a school or schools should be either closed or consolidated.

### Membership

The ARC membership was composed of both community members and WRDSB staff as outlined in Board Policy 4000.

**Bridgeport P.S.**

Principal: Elke Whitmore

Parents: Tara Bridger, Michael Reinhardt

**Elizabeth Ziegler P.S.**

Principal: Kelly Wilkinson

Parents: Kelly Miller, Cindy Shirley

**Lexington P.S.**

Principal: Frank Ewald

Parents: Peter Brown, Tamara Gilhuly

**King Edward P.S.**

Principal: Janet Hale

Parents: Carolyn Laurie, D. Welsman

**Prueter P.S.**

Principal: Leisa Kuntz  
Parents: Laura Dick, Don Snider

**Area Superintendent (Bridgeport, Lexington, Prueter)**

Superintendent of Education: Mark Schinkel

**Planning Staff (and ARC support)**

Manager: Chris Smith (ARC Chair)  
Senior Planner: Nathan Hercanuck  
Planner: Lauren Manske  
Recording Secretary: Mary Hingley

**Municipal Representation**

City of Kitchener: Elizabeth Brown  
City of Waterloo: Lesley Bell (for reference)

**Other**

Controller of Facility Services: Ian Gaudet

**Margaret Avenue P.S.**

Principal: Brian Ward  
Parents: Carrie Dawson-Thomas, Amy Stewart

**Suddaby P.S.**

Principal: Darlene Stubbs  
Parents: D.L. Brown, Susie Fowler

**Area Superintendent (Elizabeth Ziegler, King Edward, Margaret Avenue, Suddaby)**

Superintendent of Education: Gregg Bereznick

**Community Representative**

Social Planning Council of K-W:  
Trudy Beaulne (had to resign after ARC meeting #3)

It is important to note that board staff were non-voting members of the ARC.

**Timelines and Activities**

The ARC ensured that the minimum timelines as established by both the Ministry of Education and WRDSB for the accommodation review process were met.

Throughout the review, a total of four public meetings were held to ensure that a wide range of school and community groups participated in the consultation. Public meetings were advertised in three area newspapers (the *Waterloo Region Record*, the *Waterloo Chronicle* and the *Kitchener Citizen East Edition*), on the WRDSB website, in school newsletters and signs and in notices sent home with each student in the review area.

The following is a summary of the activities of the ARC prior to submission of this report.

| Activity                          | Date                              | Location               |
|-----------------------------------|-----------------------------------|------------------------|
| Board approval to commence review | June 22 <sup>nd</sup> , 2009      | Education Centre       |
| ARC Meeting #1                    | September 29 <sup>th</sup> , 2009 | Bluevale C.I.          |
| ARC Meeting #2                    | October 13 <sup>th</sup> , 2009   | Margaret Avenue P.S.   |
| ARC Meeting #3                    | October 27 <sup>th</sup> , 2009   | Margaret Avenue P.S.   |
| Public Meeting #1                 | November 10 <sup>th</sup> , 2009  | Lexington P.S.         |
| ARC Meeting #4                    | November 24 <sup>th</sup> , 2009  | Margaret Avenue P.S.   |
| ARC Meeting #5                    | December 8 <sup>th</sup> , 2009   | Margaret Avenue P.S.   |
| ARC Meeting #6                    | January 12 <sup>th</sup> , 2010   | Margaret Avenue P.S.   |
| Public Meeting #2                 | January 26 <sup>th</sup> , 2010   | Margaret Avenue P.S.   |
| ARC Meeting #7                    | February 9 <sup>th</sup> , 2010   | Margaret Avenue P.S.   |
| ARC Meeting #8                    | March 9 <sup>th</sup> , 2010      | Margaret Avenue P.S.   |
| Public Meeting #3                 | March 23 <sup>rd</sup> , 2010     | Lexington P.S.         |
| ARC Meeting #9                    | March 25 <sup>th</sup> , 2010     | Margaret Avenue P.S.   |
| ARC Meeting #10                   | April 6 <sup>th</sup> , 2010      | Lester B. Pearson P.S. |
| ARC Meeting #11                   | April 13 <sup>th</sup> , 2010     | Margaret Avenue P.S.   |
| Public Meeting #4                 | April 15 <sup>th</sup> , 2010     | Elizabeth Ziegler P.S. |
| ARC Meeting #12                   | April 20 <sup>th</sup> , 2010     | Margaret Avenue P.S.   |

### Public Information and Access

In addition to the four public meetings, all relevant information of the accommodation review was posted on the WRDSB website and was available in hard copy in binders kept at each of the schools in the review area.

Minutes of the ARC meetings and public meetings where a formal presentation was conducted were posted on the WRDSB website for public access. Information provided at public meeting open houses and other requested information was also posted on the WRDSB website.

### Valuation Framework

The ARC has customized the generic School Valuation Template and completed a School Valuation for each of the schools in the review area. These Valuations, along with other relevant information were made available to the public by on the WRDSB website and in hard copy at each of the schools in the review area.

The School Valuations consider four perspectives: value to the student, the Board, the community and the local economy. The ARC took the position that all the schools were *equal* in value in providing its respective elementary education program.

## Review Objectives

Prior to developing accommodation options, or scenarios, the ARC set the following review objectives, which aim to address the issues identified by the Board, the ARC and members of the public and to provide criteria to evaluate the accommodation options.

- To determine long-term boundaries for schools in the Review area, which include:
  - a permanent solution for Lexington P.S.
  - determine need to utilize the 410 Falconridge Drive, Kitchener property.
- To determine viability of a JK-8 school in the Review area.
- To have regard for community schools:
  - which recognize the relationship/identity of community to local elementary school.
  - which minimize transportation costs in the long-term.
- To support optimal use of facilities, capital and operating costs.
  - Consider priorities for physical accessibility of facilities by the Accessibility Committee.
- To provide current and future students in the review area with equitable program opportunities to ensure their success by having regard for policies, directions or statements of the Ministry of Education and the WRDSB:
  - the Good Schools Standing Committee guiding principles on school size and configuration.
  - distribution and accessibility of Special Education, French Immersion and English as a Second Language programs.
  - plans with respect to curriculum and program changes (i.e. Early Learning Program, class sizes, etc).
- To address student transitions where changes are proposed.

The ARC agreed at the outset these objectives would be the measure used to evaluate the various scenarios developed as a preferred accommodation options for the East Kitchener-Waterloo review area.

## Accommodation Review Committee Recommendations

The ARC, after exploring several accommodation scenarios and consulting with key stakeholders, has come up with a number of recommendations to make to the WRDSB based on a broad range of criteria regarding the quality of the learning experience for students. Details of the ARC's top three accommodation scenarios are provided in the appendices of this report.

With particular regard for the review objectives, the ARC, through consensus at the April 6<sup>th</sup> ARC meeting agreed that a variation of Scenario 1 provided the best interim solution to address the major issues and concerns in the review area with respect to student accommodation. Listed below with details and rationale, are the four key recommendations the ARC for the East Kitchener-Waterloo Elementary Schools Pupil Accommodation Review passes on to the WRDSB.

It is important to note that all of the following recommendations are connected, and the ARC recommends that the Board consider the recommendations as a complete set; however, if the Board does not receive the necessary capital from the Ministry of Education to complete the recommended construction projects, the ARC would like the Board to consider approving the recommended boundary changes separately.

### **Recommendation #1: A Permanent Solution for Lexington P.S.**

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

*The WRDSB remove and replace the porta-pack classroom structure and upgrade the demountable gymnasium at Lexington Public School to create permanent spaces within the next 5 years; and that*

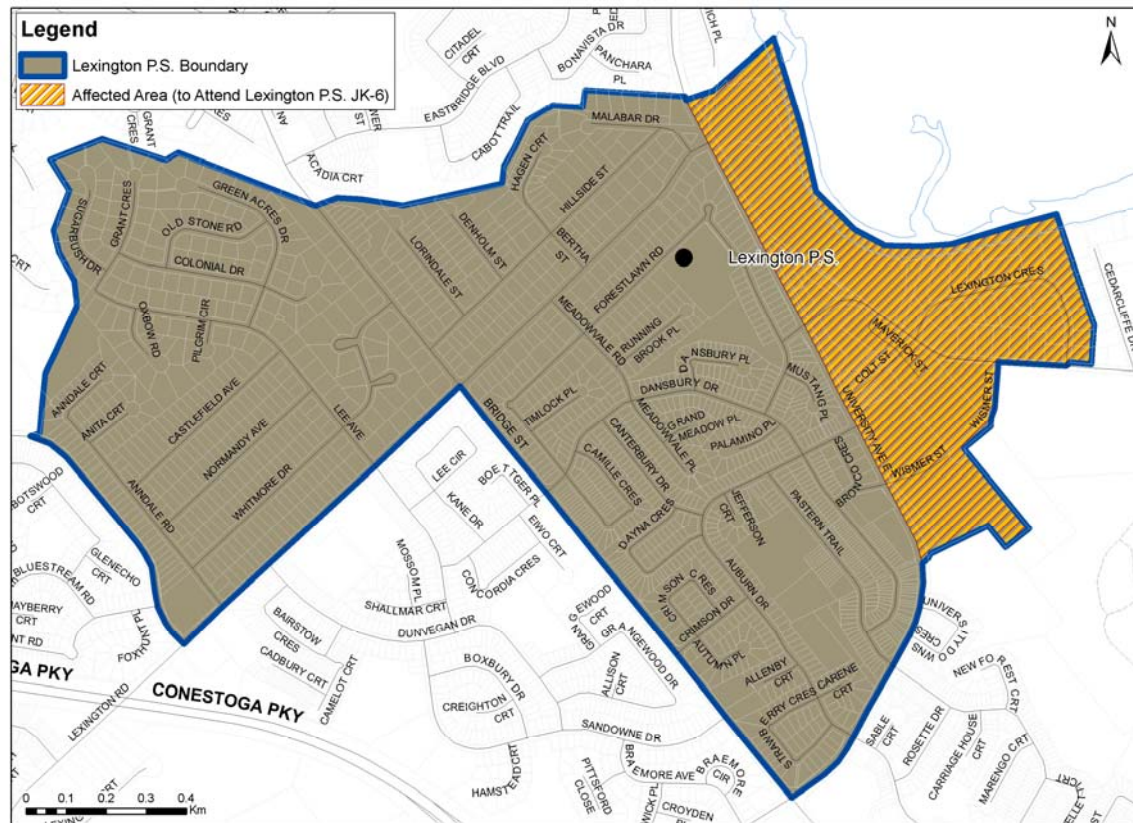
*The boundary for Lexington Public School be adjusted to include a portion of students from the east side of University Avenue (including portions of Woolwich Street, Maverick Street, Lexington Crescent and Colt Street), as shown in Figure 2 below, effective September 2012.*

In June 2009, the board approved a boundary change between Lexington P.S. and Sandowne P.S., removing approximately 140 students from Lexington P.S. Without an adjustment to Lexington's boundary, enrolment at this facility would be reduced to approximately 260 students in 2012. By approving the recommended boundary modification, Lexington's Enrolment could be brought to over 300 total students. The timing of this recommended boundary change is intended to coincide with the boundary change between Sandowne P.S. and Lexington P.S.

If the above noted boundary change is approved, the ARC would like the Board to recognize parental concerns over crossing University Avenue East. The ARC

suggests that if the municipality cannot ensure a safe crossing for these students, it be considered as a hazard.

### Figure 2: Boundary Recommendation for Lexington Public School



The ARC also recognized the challenges to the Board in maintaining the current Lexington P.S. facility as a temporary structure. The ARC's objective of finding a permanent solution for Lexington P.S. has been addressed in this recommendation. There was very strong support to maintain a community school in the Lexington neighbourhood. This support was evident in the feedback the ARC received at public meetings. It is clear the community feels a very strong connection to Lexington P.S. By maintaining a facility in this neighbourhood, the ARC's community schools objective is also met. By approving the recommendation to replace the school's porta-pack with a permanent structure, the Board will be able to construct appropriate facilities and capacity to handle ELP at this facility.

It was felt by Board staff that the existing permanent structure (extensively upgraded in 1993) to which the porta-pack wing was added, could be maintained/utilized in reconstruction of this facility; resulting in an overall cost-savings in the construction. Also, by replacing the Exterior Insulation and Finish System (EIFS), roofing and flooring in the gymnasium, this would be a proper long-term facility for the school.

The ARC is unable to make a recommendation at this time with respect to how or where students at Lexington P.S. will be accommodated while the facility is reconstructed without having preliminary work on the re-build completed by an architect; however, the ARC does recognize that several members of the Lexington P.S. community would prefer to remain on site while construction takes place as long it is safe to do so.

**Recommendation #2: Construct an Additional Facility in Bridgeport North**

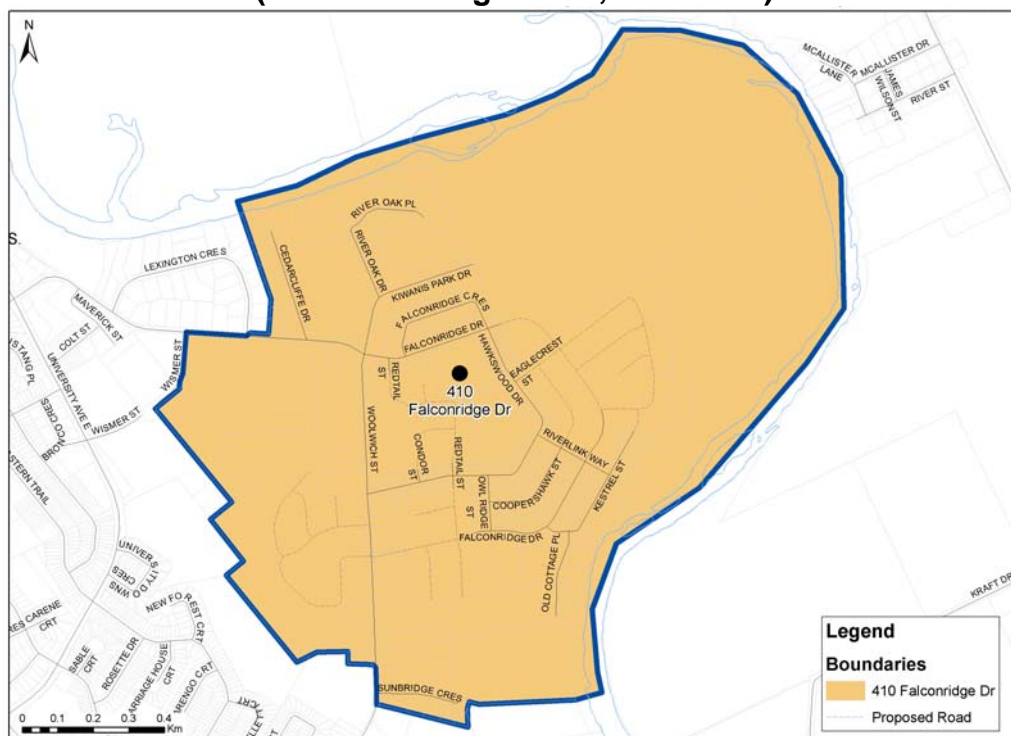
The East Kitchener-Waterloo ARC recommends to the WRDSB that:

*A new Junior Kindergarten to Grade 6 school, of approximately 325 pupil place capacity, be constructed on the vacant WRDSB site located at 410 Falconridge Drive, Kitchener to open September 2014; and that*

*The boundary for the new school be severed from the Bridgeport Public School boundary, to include the area north of Sunbridge Crescent and Woolwich Street, as identified in Figure 3 below; and that*

*The school located at 410 Falconridge Drive, Kitchener be designed in a manner that would allow for future expansion to accommodate additional students as well as the facilities for grades 7 and 8.*

**Figure 3: Boundary Recommendation for New Bridgeport North School  
(410 Falconridge Drive, Kitchener)**



Given the projected growth in the Bridgeport North community, it was apparent that even with the additional classrooms added to the Bridgeport P.S. facility this year, there would be insufficient space to accommodate all the future growth in this neighbourhood.

The ARC had several scenarios which proposed the construction of a new elementary facility on the vacant WRDSB site located at 410 Falconridge Drive, Kitchener. The community schools objective was at the forefront of its decision to build a school in the Bridgeport North community. The ARC felt it was important for all students to have the opportunity to have a school they could walk to, and due to the relative isolation of this community, this would not be possible to any existing board facilities.

Although several members of the public, and the ARC expressed interest in a JK-8 facility in the north, the ARC felt it was premature to construct this facility given the enrolment issues it would create in the southern portion of the review area for grades 7-8 programming. For that reason, the ARC recommends that the design of the new facility take into account the potential for future expansion and conversion of this school to a JK-8 facility should the Board decide to move forward with a JK-8 program delivery.

### **Recommendation #3: Complete Further Study of 7-8 Facilities**

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

*For the short-term, the congregated senior elementary (grades 7-8) program remain at Margaret Avenue Public School; and that*

*An accommodation review of the senior elementary school facilities and program in the vicinity of the East Kitchener-Waterloo Review Area (such as Courtland P.S. and MacGregor P.S.), including Margaret Avenue P.S., be completed prior to September 2014, in order to address the declining enrolment, program delivery, inconsistent senior elementary school feeds and interest expressed in Junior Kindergarten to Grade 8 facilities; and that*

*The boundary for Margaret Avenue P.S. be adjusted to exclude Elizabeth Ziegler Public School as a feeder school, as identified in Figure 4 below; and that*

*The boundary change be phased over a two year period, effective September 2011, grade 7 students in the affected area would attend MacGregor Public School and grade 8 students in the affected area attend Margaret Avenue Public School for the 2011/12 school year; effective September 2012, all grade 7 and 8 students from the affected area would attend MacGregor Public School.*

The ARC agreed that it was beyond their scope of work to make boundary change recommendations that would affect a significant number of students

attending schools outside of the review area; however, felt that determining the best accommodation option for students in the future for the senior elementary program south of the Conestoga Parkway needs to include the other core area senior elementary schools, such as MacGregor, Courtland, Queensmount, Sunnyside, and Stanley Park Public Schools.

The ARC had several lengthy discussions around the benefits of a Junior Kindergarten to Grade 8 program/facility versus a pure senior elementary facility and vice versa. The ARC reviewed the information gathered by the WRDSB's Good Schools Standing Committee, and spoke with WRDSB Learning Services staff with respect to curriculum delivery in the two types of organizations. Given no stated policy or direction from the Board in this regard, the ARC felt it was not in their mandate to make a decision on this matter; however, felt it necessary for the Board to provide clearer direction as to its preferred model for future reviews.

Since there did not appear to be any significant difference for students in general in terms of academic performance, and based on the support expressed for the program during this review, it was felt that Margaret Avenue P.S. is currently providing an excellent congregated 7-8 program for students in the area.

The above recommendations are seen as short-term as the ARC believes that the WRDSB needs to further explore the geographic distribution of senior elementary programs, especially to address many community members' requests for JK-8 alternatives in the review area.

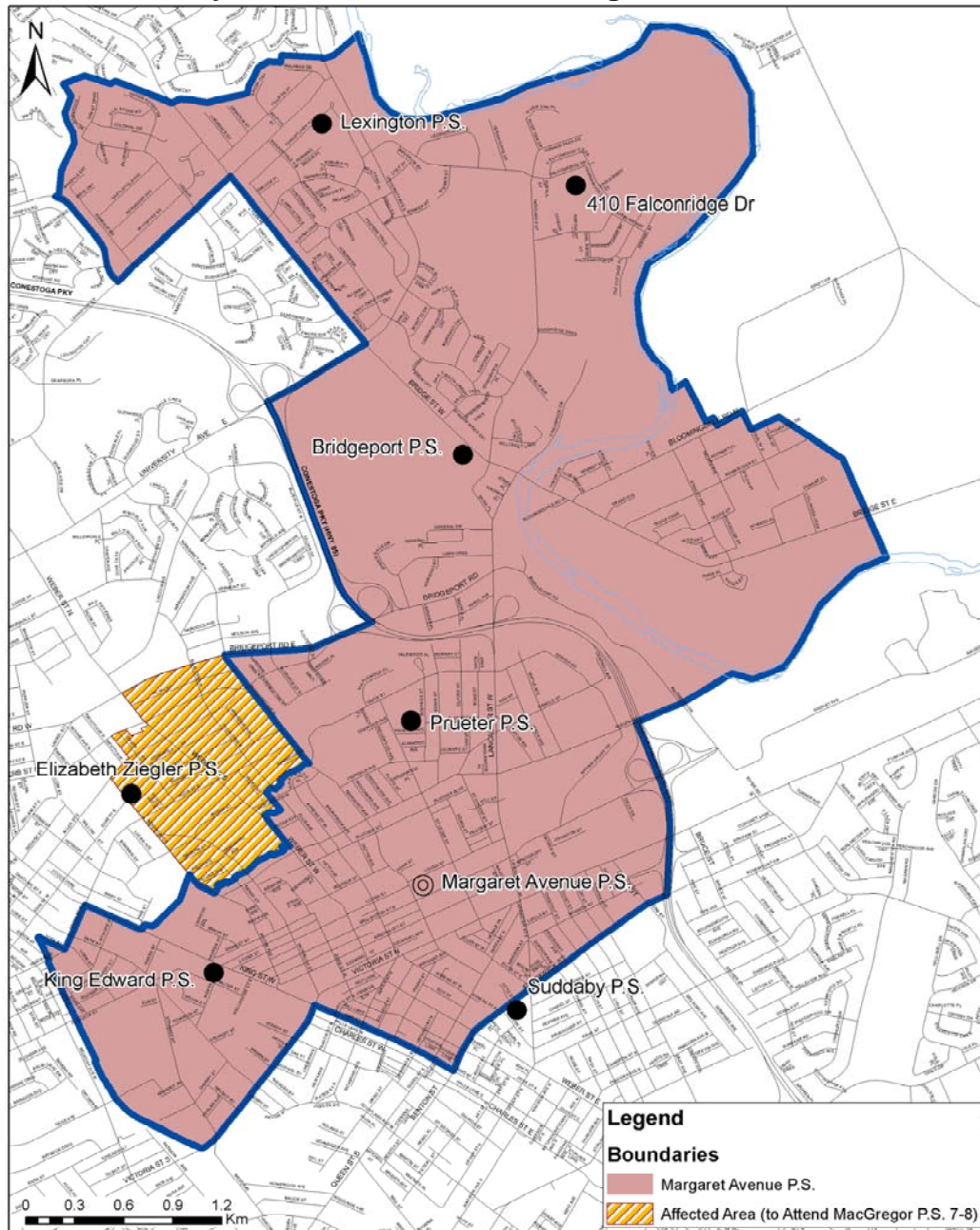
The Margaret Avenue P.S. boundary change recommendation addresses the concern that only a few of the students graduating from Elizabeth Ziegler attend Margaret Avenue P.S. for grade 7 and 8, separating from their peers for two years, only to come together again at secondary school (Kitchener-Waterloo C.I.). By modifying the Margaret Avenue P.S. boundary to exclude Elizabeth Ziegler P.S. as a feeder school, all students from Elizabeth Ziegler P.S. would go together as a group to MacGregor P.S. for grades 7 and 8. Some transportation may be required for some of the students living in this area under Board's new transportation eligibility policy.

One of the major concerns raised by the respective communities and not addressed by the ARC's recommendations for this review is the inconsistent or split feeds to senior elementary schools for students at King Edward and Suddaby Public Schools. Currently, students graduating from King Edward in grade 6 go in two different directions – Margaret Avenue P.S. or Courtland P.S., and at Suddaby P.S., in three directions – Margaret Avenue P.S., Courtland P.S. or Stanley Park P.S. (for French Immersion).

Some concerns raised by community members were with respect to the condition of the Margaret Avenue P.S. facility and the difficulty and potential costs associated with making the facility accessible. Although the ARC had an

objective which recognized the priorities of the Accessibility Committee with respect to bringing the WRDSB's facilities up to Accessibility for Ontarians with Disabilities Act (AODA) standards, the ARC recognized that the Board still has several years before it is mandated to complete these upgrades, and that there are several other facilities in the system that may take higher priority. The ARC recognized that there is potentially a significant cost associated with keeping the Margaret Avenue P.S. facility open; however, the Board still has several years to make any decisions prior to undertaking these upgrades.

**Figure 4: Boundary Recommendation for Margaret Avenue P.S.**



**Recommendation #4: Be Mindful of Student Transitions**

The East Kitchener-Waterloo ARC recommends to the WRDSB that:

*The WRDSB make every effort to smooth the transition for students, families and staff at the schools that are seeing significant change, be it new students, fewer students, new programs or facility changes.*

Experience shows us that anticipating change can be very difficult for people. Students, staff and parents often worry about upcoming changes – new schools, bigger schools, smaller schools, different students, different facilities, and different teachers. It is extremely important for the WRDSB to take a lead role in working with students, staff and families to make change easier.

There are a number of suggestions the ARC would like to make the WRDSB in this area.

1. Keep communication lines open and transparent. Communication is very important, people need to know what is happening and why. Communication must not be a statement of facts. It must recognize the concerns of the community and affected students, staff and families.
2. That a transition committee be sought to develop strategies to ensure that students transitioning are given opportunities to familiarize themselves with the new facilities and classmates.
3. Consider phasing of implementation and temporary exemptions, especially where students would only be switching schools for a year to minimize number of transitions.

**Conclusion**

After seven months of consultation and careful deliberation, the ARC was able to reach the final recommendations by consensus. In developing the recommendations, the Committee placed students above all other considerations. The ARC recognized the strong desire of residents in existing and developing neighbourhoods for community schools. The ARC's recommendations provide the Board with the ability to move forward with whatever program delivery decisions are made.

It is hoped that the WRDSB's Senior Administration support this report and recommendations and the Board of Trustees adopt the recommendations.

In closing, the ARC would like to thank the parents and community members who attended the public meetings and expressed their concerns and provided input and feedback throughout the accommodation review process.

## Appendix A: Scenario 1

### Scenario 1 Programs and School Organizations

| School             | JK-6 | 7-8 | Partial French Immersion Classes | Congregated Spec. Ed. Classes |
|--------------------|------|-----|----------------------------------|-------------------------------|
| Bridgeport         | •    |     |                                  |                               |
| Elizabeth Ziegler  | •    |     | •                                | •                             |
| King Edward        | •    |     |                                  | •                             |
| Lexington          | •    |     |                                  |                               |
| Margaret Avenue    |      | •   |                                  | •                             |
| Prueter            | •    |     |                                  | •                             |
| Suddaby            | •    |     | •                                |                               |
| 410 Falconridge Dr | •    |     |                                  |                               |

### Scenario 1 Enrolment Projections 2010-2019 (Revised April 13, 2010)

| School             | Built Capacity | Projected Total Enrolment By Year |             |             |             |             |             |             |             |             |             |
|--------------------|----------------|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                    |                | 2010                              | 2011        | 2012        | 2013        | 2014        | 2015        | 2016        | 2017        | 2018        | 2019        |
| Bridgeport         | 471            | 448                               | 481         | 499         | 559         | 334         | 336         | 338         | 331         | 327         | 324         |
| Elizabeth Ziegler  | 419            | 314                               | 332         | 354         | 360         | 361         | 351         | 344         | 335         | 329         | 330         |
| King Edward        | 357            | 327                               | 322         | 338         | 341         | 336         | 337         | 336         | 331         | 323         | 321         |
| Lexington          | 345            | 384                               | 397         | 321         | 322         | 327         | 328         | 331         | 333         | 335         | 339         |
| Margaret Avenue    | 435            | 321                               | 307         | 313         | 351         | 369         | 362         | 354         | 361         | 380         | 378         |
| Prueter            | 346            | 209                               | 210         | 210         | 212         | 217         | 219         | 231         | 234         | 237         | 236         |
| Suddaby            | 493            | 426                               | 423         | 405         | 414         | 404         | 412         | 415         | 420         | 416         | 420         |
| 410 Falconridge Dr | 325            | -                                 | -           | -           | -           | 287         | 321         | 335         | 340         | 338         | 334         |
| <b>Total</b>       | <b>3191</b>    | <b>2429</b>                       | <b>2472</b> | <b>2440</b> | <b>2559</b> | <b>2635</b> | <b>2666</b> | <b>2684</b> | <b>2685</b> | <b>2685</b> | <b>2682</b> |

### Scenario 1 Capital Construction Costs (Revised April 13, 2010)

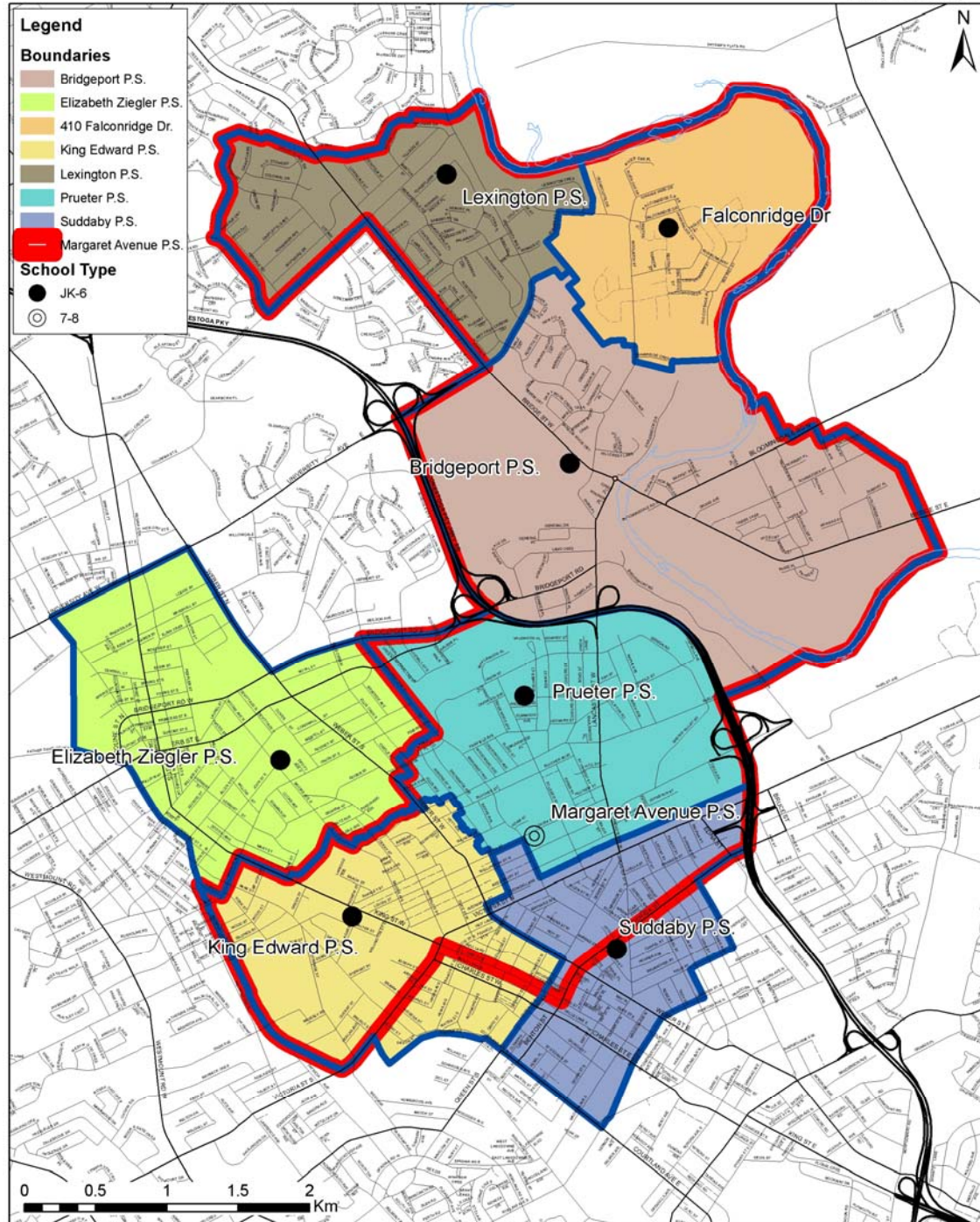
| Location           | Description   | Estimated Cost  |
|--------------------|---|-----------------|
| Lexington P.S.     | Porta-pack demolition and replacement (10 regular classrooms and 3 JK/SK rooms), upgrades to gymnasium, air conditioning in existing school | \$4.2 M         |
| 410 Falconridge Dr | JK-6 school, approx. 325 capacity, double gymnasium   | \$7.7 M         |
| <b>Total</b>       |   | <b>\$11.9 M</b> |

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Margaret Avenue, Suddaby, King Edward, Elizabeth Ziegler and Prueter
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)

## East KW Accommodation Review

## Scenario 1

Modified April 13/10



## Appendix B: Scenario 2

### Scenario 2 Programs and School Organizations

| School             | JK-6   | JK-8 | Partial French Immersion Classes | Congregated Spec. Ed. Classes |
|--------------------|--------|------|----------------------------------|-------------------------------|
| Bridgeport         | •      |      |                                  |                               |
| Elizabeth Ziegler  | •      |      | •                                | •                             |
| King Edward        | •      |      |                                  | •                             |
| Lexington          | •      |      |                                  |                               |
| Margaret Avenue    | CLOSED |      |                                  |                               |
| Prueter            |        | •    |                                  | •                             |
| Suddaby            | •      |      | •                                |                               |
| 410 Falconridge Dr |        | •    |                                  |                               |

### Scenario 2 Enrolment Projections 2010-2019

| School             | Built Capacity | Projected Total Enrolment |             |             |             |             |             |             |             |             |             |
|--------------------|----------------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                    |                | 2010                      | 2011        | 2012        | 2013        | 2014        | 2015        | 2016        | 2017        | 2018        | 2019        |
| Bridgeport         | 471            | 448                       | 481         | 551         | 352         | 377         | 386         | 392         | 385         | 381         | 378         |
| Elizabeth Ziegler  | 419            | 314                       | 332         | 354         | 360         | 361         | 351         | 344         | 335         | 329         | 330         |
| King Edward        | 357            | 327                       | 322         | 338         | 341         | 336         | 337         | 336         | 331         | 323         | 321         |
| Lexington          | 345            | 384                       | 397         | 269         | 263         | 266         | 265         | 267         | 272         | 278         | 284         |
| Margaret Avenue    |                | 321                       | 314         | 326         | CLOSED      |             |             |             |             |             |             |
| Prueter            | 389            | 209                       | 210         | 210         | 370         | 382         | 378         | 386         | 400         | 406         | 402         |
| Suddaby            | 493            | 426                       | 423         | 405         | 414         | 404         | 412         | 415         | 420         | 416         | 420         |
| 410 Falconridge Dr | 575            | -                         | -           | -           | 475         | 525         | 552         | 562         | 563         | 575         | 569         |
| <b>Total</b>       | <b>3049</b>    | <b>2429</b>               | <b>2479</b> | <b>2453</b> | <b>2575</b> | <b>2651</b> | <b>2681</b> | <b>2702</b> | <b>2706</b> | <b>2708</b> | <b>2704</b> |

### Scenario 2 Capital Construction Costs (Revised April 13, 2010)

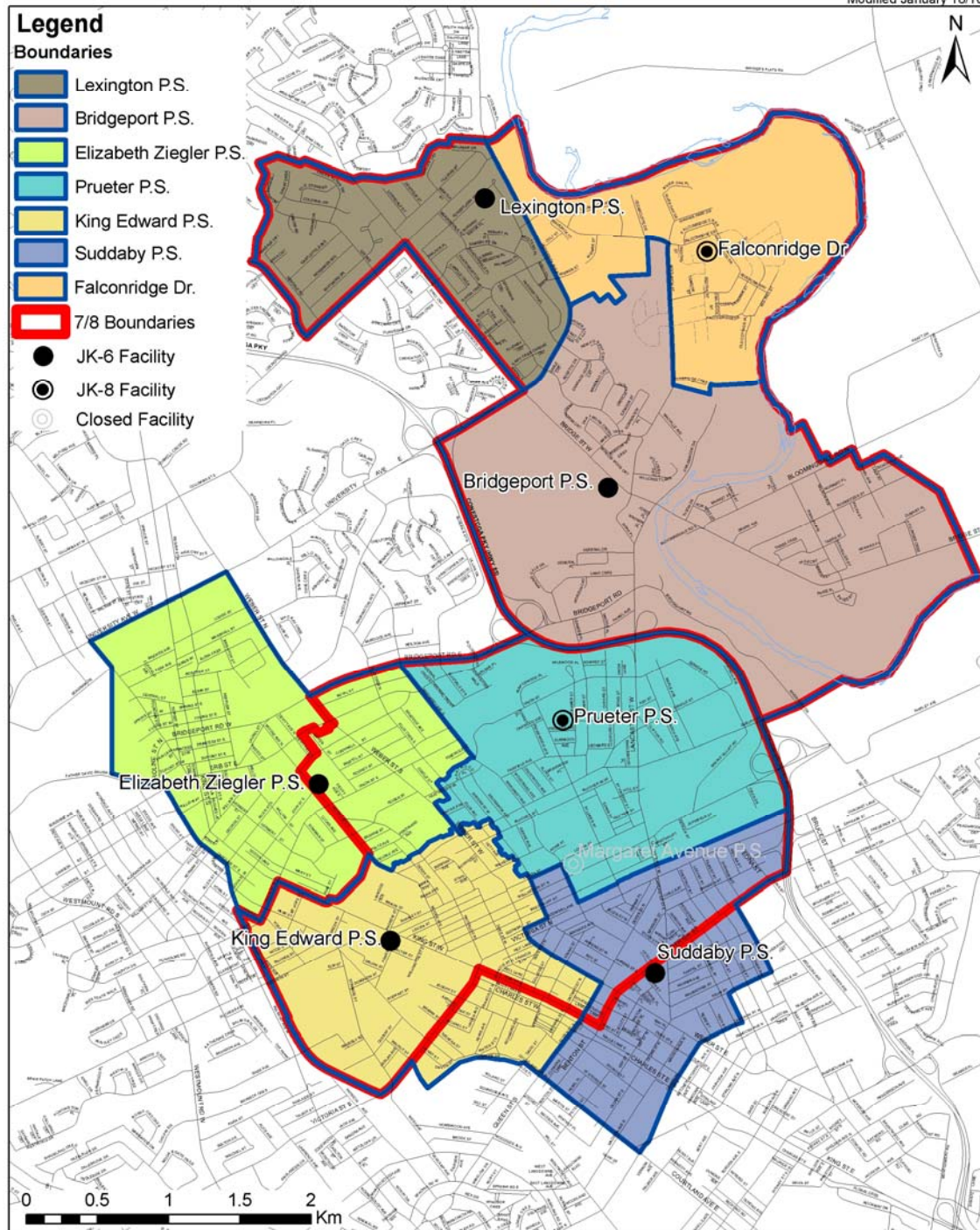
| Location           | Description   | Estimated Cost  |
|--------------------|---|-----------------|
| Lexington P.S.     | Porta-pack demolition and replacement (10 regular classrooms and 3 JK/SK rooms), upgrades to gymnasium, air conditioning in existing school   | \$4.2 M         |
| Prueter P.S.       | Addition and Renovations: 2 Storey addition (approx. 5 Classrooms), Double Gym (in place of demolished 1953 addition), Senior Facilities, Office Renovations, conversion of existing gym to library, elevator | \$3.8 M         |
| 410 Falconridge Dr | JK-8 school, approx. 575 capacity, double gymnasium   | \$11.3 M        |
| <b>Total</b>       |   | <b>\$19.3 M</b> |

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Suddaby, King Edward, and Elizabeth Ziegler
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)
- Potential revenue from sale of surplus property not included

## East KW Accommodation Review

## Scenario 2

Modified January 18/10



## Appendix C: Scenario 10

### Scenario 10 Programs and School Organizations

| School             | JK-6   | JK-8 | Partial French Immersion Classes | Congregated Spec. Ed. Classes |
|--------------------|--------|------|----------------------------------|-------------------------------|
| Bridgeport         | •      |      |                                  |                               |
| Elizabeth Ziegler  |        | •    | •                                | •                             |
| King Edward        | •      |      |                                  | •                             |
| Lexington          |        | •    |                                  |                               |
| Margaret Avenue    | CLOSED |      |                                  |                               |
| Prueter            | •      |      |                                  | •                             |
| Suddaby            | •      |      | •                                |                               |
| 410 Falconridge Dr | •      |      |                                  |                               |

### Scenario 10 Enrolment Projections 2010-2019

| School             | Built Capacity | Projected Total Enrolment |             |             |             |             |             |             |             |             |             |
|--------------------|----------------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                    |                | 2010                      | 2011        | 2012        | 2013        | 2014        | 2015        | 2016        | 2017        | 2018        | 2019        |
| Bridgeport         | 471            | 448                       | 481         | 551         | 352         | 377         | 386         | 392         | 385         | 381         | 378         |
| Elizabeth Ziegler  | 517            | 314                       | 332         | 354         | 549         | 564         | 551         | 546         | 550         | 545         | 540         |
| King Edward        | 357            | 327                       | 322         | 338         | 341         | 336         | 337         | 336         | 331         | 323         | 321         |
| Lexington          | 500            | 384                       | 397         | 269         | 472         | 486         | 483         | 484         | 488         | 512         | 518         |
| Margaret Avenue    |                | 321                       | 314         | 326         | CLOSED      |             |             |             |             |             |             |
| Prueter            | 346            | 209                       | 210         | 210         | 212         | 217         | 219         | 231         | 234         | 237         | 236         |
| Suddaby            | 493            | 426                       | 423         | 405         | 414         | 404         | 412         | 415         | 420         | 416         | 420         |
| 410 Falconridge Dr | 375            | -                         | -           | -           | 266         | 305         | 334         | 345         | 347         | 341         | 335         |
| <b>Total</b>       | <b>3059</b>    | <b>2429</b>               | <b>2479</b> | <b>2453</b> | <b>2606</b> | <b>2689</b> | <b>2722</b> | <b>2749</b> | <b>2755</b> | <b>2755</b> | <b>2748</b> |

### Scenario 10 Capital Construction Costs

| Location               | Description   | Estimated Cost   |
|------------------------|---|------------------|
| Lexington P.S.         | JK-8 school , approx. 500 capacity, demolition of existing school   | \$10.0 M         |
| Elizabeth Ziegler P.S. | Addition and Renovations: 2 Storey addition (approx. 5 Classrooms), Double Gym (in place of demolished 1953 addition), Senior Facilities, Office Renovations, conversion of existing gym to library, elevator | \$3.35 M         |
| 410 Falconridge Dr     | JK-6 school, approx. 375 capacity   | \$8.0 M          |
| <b>Total</b>           |   | <b>\$21.35 M</b> |

- Estimates are preliminary based on a specific scope of work.
- Does not include future accessibility upgrades for Suddaby, King Edward, and Prueter
- Does not include any other major capital/maintenance projects required at remaining facilities (e.g. boiler replacement, HVAC, roof, windows, etc.)
- Potential revenue from sale of surplus property not included

## East KW Accommodation Review

## Scenario 10

